



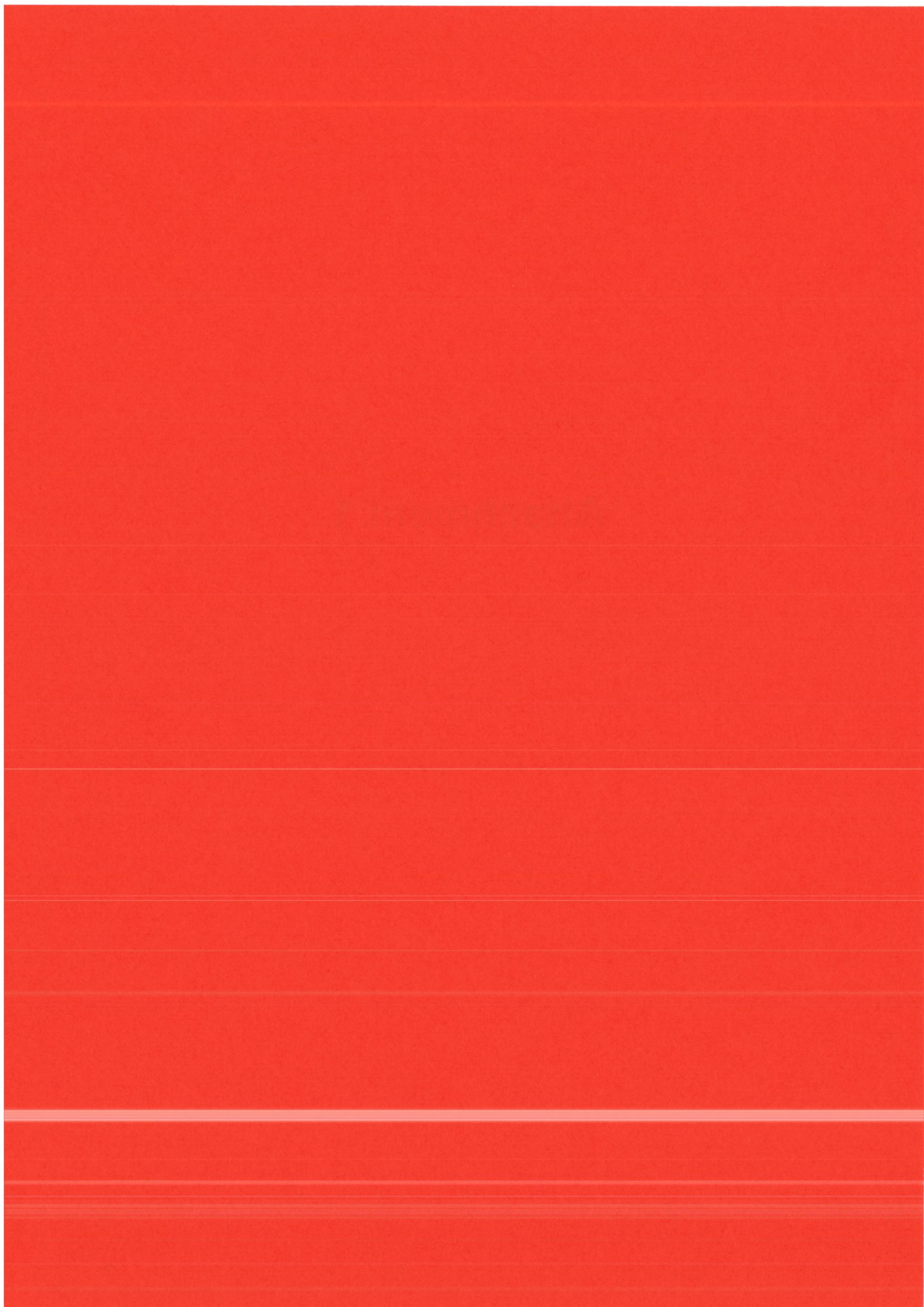
# Shire of Pingelly

## Attachments

Ordinary Council Meeting  
17 July 2019



# Attachment 1



## SHIRE OF PINGELLY FEES AND CHARGES 2019/20

Account Code	Statutory/Council	Particulars	2019/20	GST	2019/20 Total	2018/19 Total
<b>SCHEDULE 4 - GOVERNANCE</b>						
<b>PHOTOCOPIING FEES</b>						
<i>Statutory Documents No GST</i>						
<i>Other Customers Incl GST</i>						
104710	C	A3 (single sided) - Colour	\$3.00	\$0.30	\$3.30	\$3.00
104710	C	A3 (double sided) - Colour	\$3.36	\$0.34	\$3.70	\$3.70
104710	C	A4 (single sided) - Colour	\$1.64	\$0.16	\$1.80	\$1.80
104710	C	A4 (double sided) - Colour	\$2.27	\$0.23	\$2.50	\$2.50
104710	C	A3 (single sided) - Black	\$0.82	\$0.08	\$0.90	\$0.90
104710	C	A3 (double sided) - Black	\$1.27	\$0.13	\$1.40	\$1.40
104710	C	A4 (single sided) - Black	\$0.64	\$0.06	\$0.70	\$0.70
104710	C	A4 (double sided) - Black	\$0.73	\$0.07	\$0.80	\$0.80
104710	C	Community Service Groups (at CEO discretion)	50% rebate	At cost	50% rebate	50% rebate
104170	C	Sending Email:	0.95	\$0.09	\$1.04	\$1.00
104710	C	Facsimile Transmission:				
104710	C	Within Australia (per page excluding cover sheet)	\$4.09	\$0.41	\$4.50	\$4.50
104710	C	Overseas (per page excluding cover sheet)	\$5.00	\$0.50	\$5.50	\$5.50
104780	C	Safety Deposit Packets	\$64.55	\$6.45	\$71.00	\$71.00
104630	C	Rates & Requisitions Enquiry Fee (settlement agents) (EAS)	\$118.18	\$11.82	\$130.00	\$130.00
103100	C	Rates Instalment fee per instalment (first instalment No charge)	\$10.00	Nil	\$10.00	\$10.00
103110	S	Rates Instalment Interest max 5.5%	5.50%	Nil	5.50%	5.50%
103120	S	Rates Late Penalty Interest max 11%	11.00%	Nil	11.00%	11.00%
104710	C	Request for copies of old Rates notices (not current year) per notice.	\$10.00	Nil	\$10.00	\$10.00
104710	C	Electoral Roll	Cost of production	N	Cost of production	Cost of production
104710	C	Copy of Rate Book	Cost of production	N	Cost of production	Cost of production
104710	C	Policy Manual	Cost of production	N	Cost of production	Cost of production
104710	C	Council Agendas & Minutes	Cost of production	N	Cost of production	Cost of production
104710	C	Laminating A3	\$3.64	\$0.36	\$4.00	\$4.00
104710	C	Laminating A4	\$2.00	\$0.20	\$2.20	\$2.20
104710	C	Credit Card transaction fees (1.1% of transaction value)	1.1%	Yes	1.1%	1.1%
104710	C	Recovery of legal fees ( Rates and Debtors)	at cost	Yes	at cost	at cost
104710	C	Dishonoured Cheque fee	at cost	Yes	at cost	at cost
<b>PROFESSIONAL SERVICES (hourly rate)</b>						
Note that this excludes all professional consultancy fees for building services, which are applied in accordance with the fees outlined in that section.				Fee for service		
104800	C	Chief Executive Officer	\$113.64	\$11.36	\$125.00	\$120.00
104800	C	Director / Project Manager	\$90.91	\$9.09	\$100.00	\$98.00
104800	C	Supervisor	\$81.82	\$8.18	\$90.00	\$87.00
104800	C	Team Leader	\$72.73	\$7.27	\$80.00	\$76.00
104800	C	Senior Officer / Plant Operator	\$60.91	\$6.09	\$67.00	\$65.00
104800	C	Officer / Labourer	\$50.00	\$5.00	\$55.00	\$55.00
104800	C	Ranger (includes travel for call outs)	\$113.64	\$11.36	\$125.00	\$120.00
<b>FREEDOM OF INFORMATION ACT 1992 CHARGES</b>						
<b>Statutory - Freedom of Information Regulations 1993 Sch 1</b>						
N/A	S	No fee to access application relating to personal information and amendment of personal information	Free	N	Free	Free
104840	S	Application fee for other application (non-personal)	\$30.00	N	\$30.00	\$30.00
104840	S	Fees applicable for internal or external reviews	\$30.00	N	\$30.00	\$30.00
104840	S	Charge for time taken by staff dealing with the application - per hour or pro rata for a part of an hour	\$30.00	N	\$30.00	\$30.00
104710	S	Charge for photocopying - per hour or pro rata for a part of an hour of staff time	\$30.00 plus photocopy charges	N	\$30.00 plus photocopy charges	\$30.00 plus photocopy charges
104710	S	Charge for photocopying - per page copy	\$0.20	N	\$0.20	0.2
104710	S	Charge for time taken by staff transcribing information from a tape or other device - per hour or pro rata for part of an hour	\$30.00	N	\$30.00	\$30.00
104710	S	Charge for duplicating tape, film or computer information	Actual Cost	Actual Cost	Actual Cost	Actual Cost
104750	S	Charge for delivery, packaging and postage	Actual Cost	Actual Cost	Actual Cost	Actual Cost
104750	S	Advanced Deposits 25% of estimated charges which will be payable in excess of the application fee	25%	Nil	25%	25%
<b>DESIGN AND CONTRACT SERVICES</b>						
104170	C	Tender specification documentation deposit (when applied)	\$216.36	\$21.64	\$238.00	\$238.00

## SHIRE OF PINGELLY FEES AND CHARGES 2019/20

Account Code	Statutory/Council	Particulars	2019/20	GST	2019/20 Total	2018/19 Total
<b>SCHEDULE 5 - LAW, ORDER AND PUBLIC SAFETY</b>						
<b>PHOTOCOPYING FEES</b>						
<b>Fire Maps:</b>						
105590	C	A1	\$20.91	\$2.09	\$23.00	\$23.00
105590	C	A3	\$7.27	\$0.73	\$8.00	\$8.00
105590	C	A4	\$2.73	\$0.27	\$3.00	\$3.00
105590	C	Binding – Spiral (each)	\$3.27	\$0.33	\$3.60	\$3.60
<b>ANIMAL CONTROL</b>						
<b>DOG REGISTRATION LICENSE FEES</b>						
<b>Statutory – Dog Act 1976 - Dog Regulations 2013</b>						
105810	S	1 year – Unsterilised	\$50.00	N	\$50.00	\$50.00
105810	S	1 year – Sterilised	\$20.00	N	\$20.00	\$20.00
105810	S	3 years – Unsterilised	\$120.00	N	\$120.00	\$120.00
105810	S	3 years – Sterilised	\$42.50	N	\$42.50	\$42.50
105810	S	Lifetime – Unsterilised	\$250.00	N	\$250.00	\$250.00
105810	S	Lifetime – Sterilised	\$100.00	N	\$100.00	\$100.00
105810	S	Working Dog (A dog used for droving or caring for stock)	¼ of Registration Fee	N	¼ of Registration Fee	¼ of Registration Fee
105810	S	Pensioner Concession (A person issued with a Pensioner Health Benefit Card ie Aged, Invalid, Widowed or Carers Pension)	½ of Registration Fee	N	½ of Registration Fee	½ of Registration Fee
1. All Registrations expire on 31 October each year						
2. Registrations paid after 31 May are discounted by 50%						
105810	C	Application Fee for exemption for more than two dogs	\$181.82	\$18.18	\$200.00	\$200.00
<b>DOG IMPOUND FEES</b>						
<b>Statutory – Dog Act 1976 - Dog Regulations 2013</b>						
105820	C	Seizure of Dog	\$81.82	\$8.18	\$90.00	\$90.00
105820	C	Sustenance of a dog per day impounded	\$13.64	\$1.36	\$15.00	\$15.00
105870	S	Unregistered Dog (s. 7(1)) - other than dangerous dog	\$200.00	N	\$200.00	\$200.00
105870	S	Unregistered Dog (s. 7(1)) - dangerous dog	\$400.00	N	\$400.00	\$400.00
105870	S	Failure to notify local government of new owner (s.16A(1))	\$200.00	N	\$200.00	\$200.00
105870	S	Registration tag, certificate offences (s.20(2)) - other than dangerous dog	\$200.00	N	\$200.00	\$200.00
105870	S	Registration tag, certificate offences (s.20(2)) - dangerous dog	\$400.00	N	\$400.00	\$400.00
105870	S	Unlawful application of sterilisation tattoo (s.20(2))	\$200.00	N	\$200.00	\$200.00
105870	S	Failure to ensure dog microchipped (s.21(1), (2))	\$200.00	N	\$200.00	\$200.00
105870	S	Failure to ensure dangerous dog microchipped (s.22(2))	\$400.00	N	\$400.00	\$400.00
105870	S	Failure to notify local government of microchip details (s.23(1))	\$200.00	N	\$200.00	\$200.00
105870	S	Removing, interfering with, dog's microchip (s.26A))	\$200.00	N	\$200.00	\$200.00
105870	S	Transfer of ownership to unmicrochipped dog (s.26B(1))	\$200.00	N	\$200.00	\$200.00
105870	S	Failure to notify microchip database company of new owner	\$200.00	N	\$200.00	\$200.00
<b>DOG IMPOUND FEES (cont)</b>						
105870	S	Failure to notify local government, microchip database company of information changes (2.26D)	\$200.00	Nil	\$200.00	\$200.00
105870	S	Keeping more than the prescribed number of dogs - other than dangerous dog (s.26(4))	\$200.00	Nil	\$200.00	\$200.00
105870	S	Keeping more than the prescribed number of dogs - dangerous dog (s.26(4))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Breach of kennel establishment licence (s.27(2))	\$200.00	Nil	\$200.00	\$200.00
105870	S	Dog not wearing collar with attached registration tag (s.30(2))	\$200.00	Nil	\$200.00	\$200.00
105870	S	Dog not held or tethered in certain public places (s.31(3))	\$200.00	Nil	\$200.00	\$200.00
105870	S	Dog in exercise areas, rural areas offences (s.32(4))	\$200.00	Nil	\$200.00	\$200.00
105870	S	Greyhound not muzzled (s.33(3))	\$200.00	Nil	\$200.00	\$200.00
105870	S	Dog in place without consent (s.33A(3)) - other than dangerous dog	\$200.00	Nil	\$200.00	\$200.00
105870	S	Dog in place without consent (s.33A(3)) - dangerous dog	\$400.00	Nil	\$400.00	\$400.00
105870	S	Dog attack or chase causing physical injury (s.33D(1))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Dog attack or chase causing no physical injury (s.33D(2A)) - other than dangerous dog	\$200.00	Nil	\$200.00	\$200.00
105870	S	Dog attack or chase causing no physical injury (s.33D(2A)) - dangerous dog	\$400.00	Nil	\$400.00	\$400.00
105870	S	Dangerous dog not wearing prescribed collar with prescribed information (s.33GA(1))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Not complying with dangerous dog enclosure requirement (s.33GA(2))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Not complying with commercial security dog requirements - dangerous dog (s.33GA(4))	\$400.00	Nil	\$400.00	\$400.00

**SHIRE OF PINGELLY FEES AND CHARGES 2019/20**

Account Code	Statutory/Council	Particulars	2019/20	GST	2019/20 Total	2018/19 Total
	<b>S</b>	<b>DOG IMPOUND FEES (cont)</b>				
		<b>Statutory - Dog Act 1976 - Dog Regulations 2013</b>				
105870	S	Warning signs about dangerous dogs not displayed (s.33GA(5))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Dangerous dog not muzzled (s.33GA(5))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Dangerous dog not held or tethered (s.33GA(7))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Dangerous dog not controlled by capable person (s.33GA(8))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Dangerous dog in prohibited place (s.33GA(9))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Dangerous dog (restricted breed) or pup advertised (s.33GC (2))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Dangerous dog (restricted breed) or pup sold (s.33GC (3))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Dangerous dog (restricted breed) or pup transferred (s.33GC (4))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Buying or accepting ownership of dangerous dog (restricted breed) (s.33GD)	\$400.00	Nil	\$400.00	\$400.00
105870	S	Breeding, or breeding from, dangerous dog (restricted breed) (s.33GD)	\$400.00	Nil	\$400.00	\$400.00
105870	S	Dangerous dog (declared) sold or transferred to under 18 year old (s.33GE(2))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Failure to notify person of responsibilities under Part VI Div. 2 (s.33K(1))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Failure to notify local government of a dangerous dog event (s.33K(2))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Failure to notify new local government that dangerous dog kept in its district (s.33K(3))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Failure to provide a notice to new owner about a dangerous dog (declared) (s.33K(4))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Failure to provide written notice to new owner about a dangerous dog (restricted breed) or dangerous dog (commercial security dog)	\$400.00	Nil	\$400.00	\$400.00
105870	S	Failure to notify local government of dangerous dog's new district or death (s.33K(5))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Failure to comply with a nuisance dog order - dog other than dangerous dog (s.38(5))	\$200.00	Nil	\$200.00	\$200.00
105870	S	Failure to comply with a nuisance dog order - dangerous dog (s.38(5))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Failure to produce document when so required - dog other than dangerous dog (s.43(2))	\$200.00	Nil	\$200.00	\$200.00
105870	S	Failure to produce document when so required - dangerous dog (s.43(2))	\$400.00	Nil	\$400.00	\$400.00
105870	S	Failure to give name, date of birth or address on demand - dog other than dangerous dog (s.43A)	\$200.00	Nil	\$200.00	\$200.00
105870	S	Failure to give name, date of birth or address on demand - dangerous dog (s.43A)	\$400.00	Nil	\$400.00	\$400.00
105870	C	Disposal/Destruction of dog	\$98.32	\$9.83	\$108.15	\$104.00
		<b>CAT REGISTRATION FEES</b>				
		<b>Statutory - Cat Act 2011- Cat Regulations 2012</b>				
105830	S	Annual registration of a cat, unless concessional fees are applicable	\$20.00	Nil	\$20.00	\$20.00
105830	S	3 year registration period	\$42.50	Nil	\$42.50	\$42.50
105830	S	3 year registration period - Pensioners	\$21.25	Nil	\$21.25	\$21.25
105830	S	Lifetime registration period	\$100.00	Nil	\$100.00	\$100.00
105830	S	Lifetime registration period - Pensioners	\$50.00	Nil	\$50.00	\$50.00
105830	S	Registration after 31 May in any year, for that registration year	50% of fee payable otherwise	Nil	50% of fee payable otherwise	50% of fee payable otherwise
105830	S	Annual registration for approval or renewal of approval to breed cats (per cat)	\$100.00	Nil	\$100.00	\$100.00
105830	C	Application for exemption for more than three cats	\$181.82	\$18.18	\$200.00	\$200.00
		<b>CAT IMPOUND FEES</b>				
		<b>Statutory - Cat Act 2011- Cat Regulations 2012</b>				
105850	C	Seizure of cat	\$85.09	\$8.51	\$93.60	\$93.60
105850	C	Sustenance of a cat per day impounded	\$14.18	\$1.42	\$15.60	\$15.60
105850	C	Disposal/Destruction of cat	\$94.54	\$9.45	\$104.00	\$104.00
105840	S	Unregistered cat (s.5(1))	\$200.00	Nil	\$200.00	\$200.00
105840	S	Failure to ensure cat is wearing its registration tag in public (s.6(1))	\$200.00	Nil	\$200.00	\$200.00
105840	S	Removing, or interfering with, a cat's registration tag (s.7)	\$200.00	Nil	\$200.00	\$200.00
105840	S	Failure to ensure cat is microchipped (s.14(1))	\$200.00	Nil	\$200.00	\$200.00
105840	S	Removing, or interfering with, a cat's microchip (s.17)	\$200.00	Nil	\$200.00	\$200.00
105840	S	Failure to ensure cat is sterilised (s.18(1))	\$200.00	Nil	\$200.00	\$200.00
105840	S	Identifying a cat as sterilised that is not (s.19)	\$200.00	Nil	\$200.00	\$200.00
105840	S	Transfer of a cat that is not microchipped (and is not exempt) (s.23(1))	\$200.00	Nil	\$200.00	\$200.00
105840	S	Transfer of a cat that is not sterilised (and is not exempt) (s.23(2))	\$200.00	Nil	\$200.00	\$200.00
105840	S	Failure to notify local government or microchip database company of a new owner (s.24)	\$200.00	Nil	\$200.00	\$200.00
105840	S	Failure to notify local government or microchip database company of a change of details (s.25)	\$200.00	Nil	\$200.00	\$200.00
105840	S	Breeding cats, not being an approved cat breeder (s.35(1))	\$200.00	Nil	\$200.00	\$200.00
105840	S	Cats not to be offered as prizes (s.41)	\$200.00	Nil	\$200.00	\$200.00
105840	S	Refusal by alleged offender to give information on request (s.50(2))	\$200.00	Nil	\$200.00	\$200.00

**SHIRE OF PINGELLY FEES AND CHARGES 2019/20**

Account Code	Statutory/ Council	Particulars	2019/20	GST	2019/20 Total	2018/19 Total
<b>VEHICLE IMPOUNDMENT</b>						
105860	C	Impoundment of vehicle (plus collection and recovery costs)	\$125.45	\$12.55	\$138.00	\$138.00
105860	C	Collection of vehicle for impoundment	Refer to plant hire charges	Yes	Refer to plant hire charges	Refer to plant hire charges
105860	C	Recovery by third party	At cost	Yes	At cost	At cost
<b>OTHER APPLICATIONS</b>						
<b>Activities In Thoroughfares and Public Places and Trading Local Law 2003</b>						
<b>COMMERCIAL STALL HOLDERS PERMIT (EACH)</b>						
114840	S	Time and date authorised by CEO	\$150.00	N	\$150.00	\$150.00
		Not applicable to Non-profit organisations.	N/A	N/A	N/A	N/A
<b>HEALTH AND INSPECTION FEES</b>						
<b>Statutory - Food Act 2008, Food Regulations 2009</b>						
107500	C	Food Business - Notification (NB: Fees set by LG s140)	\$52.00	N	\$52.00	\$52.00
107500	C	Food Business - Registration & Surveillance (NB: Fees set by LG s140)	\$140.00	N	\$140.00	\$140.00
107500	C	Food Surveillance - Inspection per year	\$114.00	N	\$114.00	\$114.00
107500	C	Temporary Food Stall permit (each)	\$52.00	N	\$52.00	\$52.00
N/A	C	Temporary Food Stall Permit (community group)	Free	Free	Free	Free
107500	C	Repeat/non-compliance inspections per visit (food business)	\$57.20	N	\$57.20	\$57.20
107500	C	Mobile Food Vendor License	\$104.00	N	\$104.00	\$104.00
107500	C	Mobile Food Vendor (Single Event)	\$52.00	N	\$52.00	\$52.00
107500	C	Hairdresser Inspection fee	\$114.00	N	\$114.00	\$114.00
<b>Statutory - Building Act 2011, Building Regulations 2012, Australian Standard AS 1926.1-1993 Part 1: Fencing for swimming pools</b>						
107500	S	Private Swimming Pool Inspection Fee (NB: Fee set by Building Commission - Building Regulations 2012 Reg 53)	\$58.45	N	\$58.45	\$58.45
<b>Statutory - Health Act 1911 - Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974</b>						
107550	S	Septic Tank Application for the approval of an Apparatus by local government under regulation 4	\$118.00	N	\$118.00	\$118.00
		Application for the approval of an apparatus by the Chief Health Officer under regulation 4A -				
107550	S	with a local government report	\$56.00	N	\$56.00	\$56.00
107550	S	without a local government report under regulation 4A(4)	\$110.00	N	\$110.00	\$110.00
107550	S	Fee for the grant of or Issuing of a permit to use an Apparatus under regulation 10(2)	\$118.00	N	\$118.00	\$118.00
<b>Local Government Act 1995</b>						
107540	C	Seizure of Assets Fee	\$52.00	\$5.20	\$57.20	\$57.20
107540	C	Daily Assets Seizure Fee	\$10.46	\$1.05	\$11.50	\$11.50
<b>SCHEDULE 8 - EDUCATION AND WELFARE</b>						
<b>BUILDING HIRE FEES</b>						
<b>Playgroup Building</b>						
108620	C	Per Day	\$27.27	\$2.73	\$30.00	\$30.00
108620	C	Partial usage - per hour	\$10.91	\$1.09	\$12.00	\$12.00
<b>SCHEDULE 10 - COMMUNITY AMENITIES</b>						
<b>TOWN PLANNING FEES</b>						
<b>Maximum set by Planning and Development Regulations 2009 (Part 7 - Local Government Planning Charges) Sch 2</b>						
		1. Determination of development application (other than for an extractive industry) where the estimated cost of the development is -				
110740	S	a) not more than \$50,000	\$147.00	N	\$147.00	\$147.00
110740	S	b) more than \$50,000 but not more than \$500,000	0.32% of the estimated cost of development	N	0.32% of the estimated cost of development	0.32% of the estimated cost of development
110740	S	c) more than \$500,000 but not more than \$2.5 million	\$1,700+ 0.257% for every \$1.00 in excess of \$500,000	N	\$1,700+ 0.257% for every \$1.00 in excess of \$500,000	\$1,700+ 0.257% for every \$1.00 in excess of \$500,000
110740	S	d) more than \$2.5 million but not more than \$5 million	\$7,161 + 0.206% for every \$1.00 in excess of \$2.5 million	N	\$7,161 + 0.206% for every \$1.00 in excess of \$2.5 million	\$7,161 + 0.206% for every \$1.00 in excess of \$2.5 million
110740	S	e) more than \$5 million but not more than \$21.5 million	\$12,633 + 0.123% for every \$1.00 in excess of \$5 million	N	\$12,633 + 0.123% for every \$1.00 in excess of \$5 million	\$12,633 + 0.123% for every \$1.00 in excess of \$5 million
110740	S	f) more than \$21.5 million	\$34,196.00	N	\$34,196.00	\$34,196.00
110740	S	2. Determine a development application (other than for an extractive industry) where the development has commenced or been carried out	The fee in item 1 plus by the way of penalty, twice that fee	N	The fee in item 1 plus by the way of penalty, twice that fee.	The fee in item 1 plus by the way of penalty, twice that fee.
110740	S	3. Determination of development application for an extractive industry where the development has not commenced or been carried out	\$739.00	N	\$739.00	\$739.00
110740	S	4. Determination of development application for an extractive industry where the development has commenced or been carried out	The fee in item 3 plus, by way of penalty, twice that fee	N	The fee in item 3 plus, by way of penalty, twice that fee	The fee in item 3 plus, by way of penalty, twice that fee
110740	S	5. Provision of a subdivision clearance -		N		
110740	S	a) not more than 5 lots	\$73.00 per lot	N	\$73.00 per lot	\$73.00 per lot
110740	S	b) more than 5 lots but not more than 195 lots	\$73.00 per lot for the first 5 lots and then \$35.00 per lot	N	\$73.00 per lot for the first 5 lots and then \$35.00 per lot	\$73.00 per lot for the first 5 lots and then \$35.00 per lot
110740	S	c) more than 195 lots	\$7,393.00	N	\$7,393.00	\$7,393.00
110740	S	6. Determine an initial application for approval of a home occupation where the home occupation has not commenced	\$222.00	N	\$222.00	\$222.00
110740	S	7. Determine an initial application for approval of a home occupation where the home occupation has commenced	The fee in item 6 plus, by way of penalty, twice that fee	N	The fee in item 6 plus, by way of penalty, twice that fee	The fee in item 6 plus, by way of penalty, twice that fee
110740	S	8. Determining the application for the renewal of an approval of a home occupation where the application is made before the approval expires	\$73.00	N	\$73.00	\$73.00
<b>TOWN PLANNING FEES (cont)</b>						
110740	S	9. Determining the application for the renewal of an approval of a home occupation where the application is made after the approval expires	The fee in item 8 plus, by way of penalty, twice that fee	N	The fee in item 8 plus, by way of penalty, twice that fee	The fee in item 8 plus, by way of penalty, twice that fee
110740	S	10. Determining an application for a change of use or for an alteration or extension or change of a non - conforming use to which item 1 does not apply, where the change or the alteration, extension or change has not commenced or been carried out	\$295.00	N	\$295.00	\$295.00
110740	S	11. Determining an application for a change of use or for an alteration or extension or change of a non-conforming use to which item 1 does not apply where the change or the alteration extension or change has commenced or been carried out	The fee in item 10 plus, by way of penalty, twice that fee	N	The fee in item 10 plus, by way of penalty, twice that fee	The fee in item 10 plus, by way of penalty, twice that fee
110740	S	12 Providing a zoning certificate	\$73.00	N	\$73.00	\$73.00
110740	S	13. Reply to a property settlement questionnaire	\$73.00	N	\$73.00	\$73.00
110740	S	14. Providing written planning advice	\$76.37	\$7.64	\$84.00	\$84.00
110740	S	Renewal of home occupation permit	\$73.00	N	\$73.00	\$73.00
110740	C	Minor Planning Fee (for Building Under 40m <sup>2</sup> )	\$50.00	N	\$50.00	\$50.00



## SHIRE OF PINGELLY FEES AND CHARGES 2019/20

Account Code	Statutory/Council	Particulars	2019/20	GST	2019/20 Total	2018/19 Total
<b>CEMETERY FEES</b>						
110730	C	Funeral Director's Licence (Annual)	\$108.00	N	\$108.00	\$104.00
110730	C	Single funeral permit	\$54.00	N	\$54.00	\$52.00
110730	C	Application for Monumental Mason's Licence	\$54.00	N	\$54.00	\$52.00
<b>Grave Digging to depth of 2.1m</b>						
110700	C	Persons 10 years and over *	\$1,081.60	\$108.16	\$1,189.76	\$1,144.00
110700	C	Child under 10 years *	\$437.09	\$43.71	\$480.80	\$460.00
110700	C	Each addition depth of 0.3m	\$178.91	\$17.89	\$196.80	\$189.00
110700	C	* Additional for Moorumbine Cemetery - due to hard digging (rock)	\$2,266.91	\$226.69	\$2,493.60	\$2,400.00
110700	C	Backfill only of grave by Shire Staff	\$213.64	\$21.36	\$235.00	\$235.00
110700	C	Fee to hand dig grave by Shire Staff	POA	POA	POA	POA
110700	C	Administration Fee for Burials	POA	POA	POA	POA
<b>Re-opening</b>						
110700	C	Person 10 years and over * (for second interment)	\$713.77	\$71.38	\$785.15	\$755.00
110700	C	Child under 10 years * (for second interment)	\$355.97	\$35.60	\$391.57	\$377.00
110700	C	Exhumation fee	\$433.37	\$43.34	\$476.71	\$458.00
110700	C	* Additional for Moorumbine Cemetery	\$270.40	\$27.04	\$297.44	\$286.00
<b>Purchase of Grant of Right of Burial - valid for 25 years</b>						
110700	C	2.4 x 1.2 metres	\$147.48	\$14.75	\$162.23	\$156.00
<b>Niche Wall</b>						
110700	C	Fee for interment of ashes - Wall or Rose Garden	\$109.28	\$10.93	\$120.20	\$115.00
110700	C	Memorial Plinth	\$109.28	\$10.93	\$120.20	\$115.00
<b>Reservation of Niche - valid for 25 years</b>						
110700	C	Single compartment reservation	\$147.48	\$14.75	\$162.23	\$156.00
110700	C	Double compartment reservation	\$245.81	\$24.58	\$270.40	\$260.00
110700	C	Single niche wall plaque and one standard inscription	POA	POA	POA	POA
110700	C	Standard double	POA	POA	POA	POA
110700	C	Double inscription extra	POA	POA	POA	POA
110700	C	Ashes removal - Exhumation	\$141.12	\$14.11	\$155.23	\$149.00
110700	C	Additional for interment without notice	\$270.40	\$27.04	\$297.44	\$286.00
110700	C	Additional for interment on a weekend or a public holiday	\$357.82	\$35.78	\$393.60	\$378.00
110700	C	Interment of ashes in a grave	\$298.17	\$29.82	\$327.99	\$315.00
110700	C	Permission to erect any monument	\$59.63	\$5.96	\$65.59	\$63.00
110700	C	Erection of a grave number plate	\$59.63	\$5.96	\$65.59	\$63.00
110700	C	Re-installment of monument, headstone etc, after re-opening	\$298.17	\$29.82	\$327.99	\$315.00
110700	C	Filling of grave by hand (on families' request)	\$298.17	\$29.82	\$327.99	\$315.00
<b>REFUSE/RUBBISH DISPOSAL/ENVIRONMENT</b>						
110600	C	Rubbish Service Fees (residential per service per annum). Fee to be charged for all habitable properties	\$310.00	N	\$310.00	\$300.00
110620	C	Rubbish Service Fees (commercial/industrial per service per annum)	\$310.00	N	\$310.00	\$300.00
110660	C	Rubbish Tip Fee For After Hours - Supervised Access	\$98.18	\$9.82	\$108.00	\$104.00
110660	C	Rubbish Tip Fee For After Hrs-Unsupervised Access Annual Fee	\$109.09	\$10.91	\$120.00	\$115.00
110660	C	Key Bond for after hours access	\$50.00	N	\$50.00	\$40.00
110660	C	Burial of Hazardous Waste (per m3) (as per licence)	\$151.42	\$14.00	\$154.00	\$154.00
110660	C	Car body belonging to resident	Free	Free	Free	Free
110660	C	Truck body belonging to resident	Free	Free	Free	Free
110660	C	Building Rubble per m3	\$48.18	\$4.82	\$53.00	\$51.00
110660	C	Green Waste - Residents m3	Free	Free	Free	Free
110660	C	Green Waste - Non Residents m3	\$11.37	\$1.14	\$12.50	\$12.00
110660	C	Uncontaminated sand and fill - residents and non residents	Free	Free	Free	Free
110660	C	Septic Waste - m3 (as per landfill licence)	\$21.81	\$2.18	\$24.00	\$23.00
110660	C	Contaminated or unsorted mixed loads m3 (as per landfill licence) - residents and non residents	\$75.45	\$7.55	\$83.00	\$80.00
104800	C	Administration Fee for contaminated mixed Waste loads e.g. Hillside	\$31.82	\$3.18	\$35.00	
104800	C	Administration Fee for other Commercial and Industrial waste loads	POA	POA	POA	
110660	C	Oil Disposal - Non residential or commercial - per litre	\$2.73	\$0.27	\$3.00	\$3.00
110660	C	Passenger and Motorcycle Tyre	\$4.09	\$0.41	\$4.50	\$4.50
110660	C	Light truck and 4x4 vehicle Tyre	\$6.36	\$0.64	\$7.00	\$7.00
110660	C	Truck Tyre	\$16.82	\$1.68	\$18.50	\$18.50
110660	C	Super single Tyre	\$20.91	\$2.09	\$23.00	\$23.00
110660	C	Tyres with rims will be charges 100% on the cost of the tyre disposal cost	100% additional cost on the cost of tyre	100% additional cost on the cost of tyre	100% additional cost on the cost of tyre	100% additional cost on the cost of tyre
110660	C	All other tyres as per WA Tyre Recovery Pricing	P.O.A	P.O.A	P.O.A	P.O.A

**SHIRE OF PINGELLY FEES AND CHARGES 2019/20**

Account Code	Statutory/Council	Particulars	2019/20	GST	2019/20 Total	2018/19 Total
<b>SCHEDULE 11 - RECREATION AND CULTURE</b>						
<b>LEASES</b>						
<b>Old Roads Board Building</b>						
110710	C	Muscle Ease - Kate McMillan - Annual Fee	\$5,000.00	\$500.00	\$5,500.00	\$5,500.00
<b>RSL Building</b>						
111750	C	Pingelly Arts & Craft Group - Annual Fee	\$100.00	\$10.00	\$110.00	\$110.00
<b>Pre School/Playgroup Building</b>						
108620	C	Narrogin Child Care Services \$500 per qtr or \$2,000p.a +GST	\$2,000.00	\$200.00	\$2,200.00	\$2,200.00
<b>Pingelly Recreation &amp; Cultural Centre</b>						
111750	C	Pingelly Recreation & Cultural Centre	\$1.00	\$0.10	\$1.10	\$1.10
<b>Railway Station Building-Lease from PTA</b>						
	C	The Friends of Pingelly Railway Station Inc Lot 832A1	\$0.91	\$0.09	\$1.00	\$1.00
<b>Horse &amp; Pony Club Grounds and Buildings-vesting order</b>						
	C	Pingelly Pony Club -Shire insures Buildings vesting order	\$0.00	\$0.00	\$0.00	\$0.00
<b>BUILDING HIRE FEES</b>						
<b>Town Hall, Pavilion &amp; Community Centre Hire</b>						
1151/1150/1163	C	Town Hall, Pavilion & Community Centre – Major event/function, weddings, wakes, parties, shows etc.	\$208.18	\$20.82	\$229.00	\$229.00
1151/1150/1163	C	Local Community Groups Major Event/Function receive a 50% discount on venue hire as approved by CEO.				
1151/1150/1163	C	Town Hall Hire, Hourly Hire Rate (max 3 hours)	\$10.00	\$1.00	\$11.00	\$11.00
1151/1150/1163	C	Town Hall, Pavilion & Community Centre – Minor event/functions, displays, exhibitions, other community groups.	\$94.55	\$9.46	\$104.01	\$104.00
1151/1150/1163	C	Local Community Groups Minor Event/Function receive a 50% discount on venue hire as approved by CEO (max 3 hours hire)	\$46.82	\$4.68	\$51.50	\$51.50
1165	C	Chair Hire – per item per day	\$1.00	\$0.10	\$1.10	\$1.10
1165	C	Table Hire – per item per day	\$1.00	\$0.10	\$1.10	\$1.10
<b>Events</b>						
SA001/600/600	C	Concerts, performing arts events provided by the Shire as authorised by the CEO	CEO to approve event fee	Yes	CEO to approve event fee	CEO to approve event fee
SA001/600/600	C	Physical activity programs provided by the Shire are charged as authorised by the CEO	CEO to approve event fee	Yes	CEO to approve event fee	CEO to approve event fee
<b>Bonds (Refundable)</b>						
T7	C	Key, each	\$50.00	Nil	\$50.00	\$50.00
T7	C	Key, maximum (multiple keys)	\$150.00	Nil	\$150.00	\$150.00
T7	C	Cleaning/Damage	\$150.00	Nil	\$150.00	\$150.00
T7	C	Cutlery/Crockery	\$200.00	Nil	\$200.00	\$200.00
T7	C	Liquor - Authorisation must be obtained from CEO (refer below)	\$150.00	Nil	\$150.00	\$150.00
		1. Deposits and hire charges are to be paid when keys are collected unless standing deposit held.				
		2. Claims for credit/refunds will not be considered unless notified by the end of the following month.				
		3. Deposits will be refunded once clearance is given by caretaker, or at close of season as appropriate.				
		4. The hirer of a public building is responsible for the first \$1,000.00 of damage incurred.				
		5. A License from the Clerk of Courts to sell liquor is required if liquor is to be sold or is included in the ticket price for a function.				
		6. Any consumption of liquor must be authorised by the CEO.				
T7	C	7. The CEO may authorise and implement an annual standing bond for community groups for the regular use of facilities and/or equipment.	\$500.00	Nil	\$500.00	\$500.00

**SHIRE OF PINGELLY FEES AND CHARGES 2019/20**

Account Code	Statutory/Council	Particulars	2019/20	GST	2019/20 Total	2018/19 Total
<b>RECREATION GROUND HIRE FEES</b>						
1164	C	Pingelly Shears (Shearing Shed Hire)	\$38.18	\$3.82	\$42.00	\$42.00
1164	C	Sheep sale yards and equipment	\$104.55	\$10.45	\$115.00	\$115.00
<b>EQUIPMENT HIRE FEES</b>						
<b>PA System</b>						
1165	C	Bond - refundable	\$150.00	Nil	\$150.00	\$150.00
1165	C	Day Hire	\$50.00	\$5.00	\$55.00	\$55.00
1165	C	Casual Hire - per hour	\$15.00	\$1.50	\$16.50	\$16.50
<b>Piano / Electric Keyboard</b>						
1165	C	Bond	\$300.00	Nil	\$300.00	\$300.00
<b>Small Animal Trap</b>						
0582	C	Bond	\$80.00	Nil	\$80.00	\$80.00
0582	C	Weekly Hire	\$10.91	\$1.09	\$12.00	\$12.00
<b>PLANT HIRE FEES</b>						
<b>Community Bus (MR Class drivers license required)</b>						
1162	C	Hire (per/km) - plus fuel	\$1.18	\$0.12	\$1.30	\$1.25
1162	C	Minimum any hire - plus fuel	\$31.82	\$3.18	\$35.00	\$35.00
1162	C	Full Day hire rate - plus fuel	\$209.09	\$20.91	\$230.00	\$229.00
		Note: The hirer has the choice to hire the Community Bus by hiring per km or the full day hire rate if the hire will exceed the minimum any hire rate. The hirer will always be charged the lesser amount.				
1162	C	NB: If the hirer returns the bus not refuelled to full then the Shire will charge the cost of the fuel and staff time including an Administrative fee.	Cost of fuel and time + \$30 admin fees	Cost plus gst on admin fee of \$3	Cost of fuel and time plus Admin fee of \$33	Cost of fuel and time plus Admin fee of \$33
1162	C	Minimum cleaning charge for the first hour	\$59.09	\$5.91	\$65.00	\$62.92
1162	C	Any additional cleaning requirements in addition to the first hour will be charged per 15 minute blocks at the rate of	\$21.82	\$2.18	\$24.00	\$22.88
T7	C	Bond	\$100.00	Nil	\$100.00	\$100.00
		Note: The hirer of the Community Bus is responsible for the first \$1,000 for any malicious damage caused.				
<b>SWIMMING POOL FEES</b>						
<b>Entry Fee</b>						
1156	C	Adult (18 years and over )	\$2.55	\$0.25	\$2.80	\$2.70
1156	C	Student (15 years and over)	\$1.55	\$0.15	\$1.70	\$1.60
1156	C	Child (Over 5 to 17 years)	\$1.55	\$0.15	\$1.70	\$1.60
1156	C	Child (under 5 years) Must be accompanied by paying adult)	Free	Free	Free	Free
1156	C	Senior/Pensioner (over 60 years)	\$1.55	\$0.15	\$1.70	\$1.60
1156	C	Family (2 Adults + Max 4 dependent children under 12)	\$7.28	\$0.73	\$8.00	\$7.50
1156	C	Spectators	\$1.55	\$0.15	\$1.70	\$1.60
1156	C	Swimming classes (Vacation Swim Lessons only)	\$1.55	\$0.15	\$1.70	\$1.60
1156	C	Swimming school classes (In Term Ed Dept Lessons only)	N/C	N/C	N/C	N/C
		Free entry school holidays for all users as approved by the CEO				
		No pool entry fees (or usage fees) are to be charged for school swimming carnivals.				
<b>Season Tickets</b>						
1157	C	Child	\$18.18	\$1.82	\$20.00	\$19.00
1157	C	Adult	\$45.45	\$4.55	\$50.00	\$48.00
1157	C	Family	\$109.09	\$10.91	\$120.00	\$117.00
<b>Hire of pool (by arrangement)</b>						
1156	C	per hour (minimum 1 hour)	\$113.64	\$11.36	\$125.00	\$120.00
1156	C	maximum (3 hours)	\$336.36	\$33.64	\$370.00	\$359.00
<b>SCHEDULE 12 - TRANSPORT</b>						
<b>UNSEALED ROAD MAINTENANCE CONTRIBUTION</b>						
1226	C	This fee will only be applicable when Council has approved conditional business access to an unsealed road. Maintenance agreement with Council is per tonne/per kilometre or part thereof.	\$0.20	\$0.02	\$0.22	\$0.21
<b>SCHEDULE 13 - ECONOMIC SERVICES</b>						
<b>PHOTOCOPYING FEES</b>						
1353	C	Building Plan Search Fee (plus photocopy charges)	\$18.00	Nil	\$18.00	\$17.00
<b>BUILDING FEES</b>						
<b>Statutory - Building Services (Complaint Resolution and Administration) Act 2011 &amp; Regulations 2011</b>						
<b>APPLICATIONS FOR BUILDING / DEMOLITION</b>						
113310	S	Certified - Classes 1 and 10 (of declared value)	0.19% (min \$105.00)	Nil	0.19% (min \$105.00)	0.19%
113310	S	Certified - Classes 2 to 9 (of declared value)	0.09% (min \$105.00)	Nil	0.09% (min \$105.00)	0.09%
113310	S	Uncertified - Classes 1 and 10 (of declared value)	0.32% (min \$105.00)	Nil	0.32% (min \$105.00)	0.32%
113310	S	Minimum Fee any class	\$105.00	Nil	\$105.00	\$97.70
113310	S	Application for Demolition Permit - Class 1 and 10	\$105.00	Nil	\$105.00	\$97.70
113310	S	Application for Demolition Permit - Class 2 to 9	\$105.00 per storey	Nil	\$105.00 per storey	\$97.70 per storey
113310	S	Application to extend time during which building or demolition permit has effect.	\$105.00	Nil	\$105.00	\$97.70
<b>Building Services Levy-Dept of Commerce</b>						
102220	S	Building Permit (Over \$45,000)	0.137% of work	Nil	0.137% of work	0.137% of work value
102220	S	Building Permit (\$45,000 or less)	\$61.65	Nil	\$61.65	\$61.65
102220	S	Demolition Permit (Over \$45,000)	0.137% of work	Nil	0.137% of work	0.137% of work value
102220	S	Demolition Permit (\$45,000 or less)	\$61.65	Nil	\$61.65	\$61.65
102220	S	Occupancy Permit or Building Approval Certificate (s.47,49, 50 or 52 of Building Act 2011)	\$61.65	Nil	\$61.65	\$61.65
102220	S	Occupancy Permit or Building Approval Certificate for Unauthorised Work (Over \$45,000 (s.51 of Building Act 2011 ))	0.274% of work value	Nil	0.274% of work value	0.274% of work value
102220	S	Occupancy Permit or Building Approval Certificate for Unauthorised Work (\$45,000 or less (s.51 of Building Act 2011 ))	\$123.30	Nil	\$123.30	\$123.30

**SHIRE OF PINGELLY FEES AND CHARGES 2019/20**

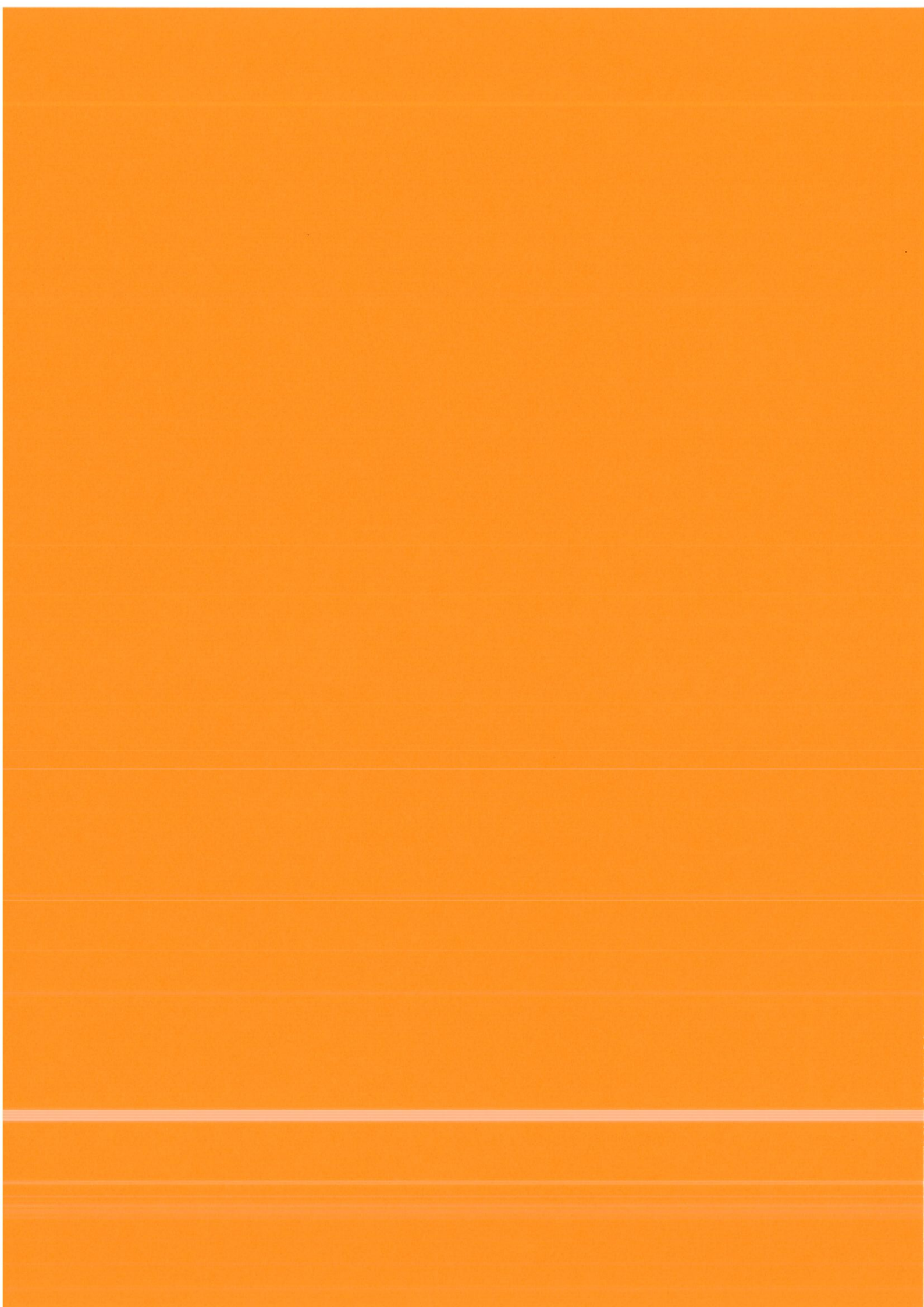
Account Code	Statutory/ Council	Particulars	2019/20	GST	2019/20 Total	2018/19 Total
<b>APPLICATION FOR OCCUPANCY PERMITS / BUILDING APPROVAL CERTIFICATES</b>						
<b>Statutory – Building Regulations 2012 Schedule 2 Application for:</b>						
113310	S	Occupancy Permit for a completed building (s.46)	\$105.00	Nil	\$105.00	\$97.70
113310	S	Temporary Occupancy Permit for incomplete building (s.47)	\$105.00	Nil	\$105.00	\$97.70
113310	S	Modification of an Occupancy Permit for additional use of a building on temporary basis (s. 48)	\$105.00	Nil	\$105.00	\$97.70
113310	S	Replacement Occupancy Permit for permanent change of the building's use, classification (s.49)	\$105.00	Nil	\$105.00	\$97.70
113310	S	Occupancy Permit or Building Approval Certificate for registration of strata scheme, plan of re-subdivision	\$11.60 per strata unit (min. \$115.00)	Nil	\$11.60 per strata unit (min. \$115.00)	\$10.80 per strata unit (min. \$105.80)
113310	S	Occupancy Permit for a building in respect of which unauthorised work has been done (s. 51(2))	0.18% of work value (min. \$105.00)	Nil	0.18% of work value (min. \$105.00)	0.18% of work value (min. \$97.70)
113310	S	Building Approval Certificate for a building in respect of which unauthorised work has been done (s.51(3))	0.38% of work value (min. \$105.00)	Nil	0.38% of work value (min. \$105.00)	0.38% of work value (min. \$97.70)
113310	S	Replacement Occupancy Permit for an existing building (s.52(1))	\$105.00	Nil	\$105.00	\$97.70
113310	S	Building Approval Certificate for an existing building where unauthorised work has not been done (s.52(2))	\$105.00	Nil	\$105.00	\$97.70
113310	S	Extension of time during which an occupancy permit or building approval certificate has effect (s.65(3)(a))	\$105.00	Nil	\$105.00	\$97.70
<b>OTHER APPLICATIONS</b>						
103310	S	Application as defined in regulation 31 (for each building standard in respect of which declaration is sought)	\$2,160.15	Nil	\$2,160.15	\$2,160.15
102230	S	BCITF Levy (over \$20,000) (of declared value) (Statutory)	0.20%	Nil	0.20%	0.20%
T7	C	Relocated Secondhand Dwelling Bond	\$5,000.00	Nil	\$5,000.00	\$5,000.00
103310	S	Local Government approval of battery powered smoke alarms -Building Regulations 2012 Reg 61(3)\$170 max	\$170.00	Nil	\$170.00	\$170.00
<b>TOWN PLANNING FEES</b>						
113510	C	Rural Address Fee - supply and erection (Rural Road Number)	\$72.73	\$7.27	\$80.00	\$78.00
<b>CARAVAN PARK FEES</b>						
<b>Site utilising power, water or ablutions (including RVs and tents)</b>						
<b>Powered Sites</b>						
113300	C	per night (up to 2 people)	\$25.45	\$2.55	\$28.00	\$27.00
113300	C	per week (up to 2 people) (stay for 7 nights pay for 6 nights)	\$152.73	\$15.27	\$168.00	\$162.00
113300	C	per week (permanent after 3 months)	\$136.36	Nil	\$136.36	\$147.00
113300	C	per night extra person (over 6 years of age)	\$11.36	\$1.14	\$12.50	\$12.00
113300	C	per week extra person (over 6 years of age)(stay for 7 nights pay for 6 nights)	\$68.18	\$6.82	\$75.00	\$72.00
113300	C	per night extra person (over 6 years of age) (permanent after 3 months)	\$11.50	Nil	\$11.50	\$11.00
113300	C	per day - Showers (litterants) per person	\$9.09	\$0.91	\$10.00	\$9.00
<b>CARAVAN PARK FEES (cont)</b>						
<b>Unpowered Sites (Including RVs and Tents)</b>						
113300	C	per night (up to 2 people)	\$30.91	\$3.09	\$34.00	\$17.00
113300	C	per week (up to 2 people)	\$90.91	\$9.09	\$100.00	\$95.00
113300	C	extra person (over 6 years of age)	\$5.91	\$0.59	\$6.50	\$6.00
113300	C	Showers (litterants) per person	\$9.09	\$0.91	\$10.00	\$8.00
<b>Oval Site Unpowered</b>						
113300	C	RV (Self Contained) only requiring dump site - No Power	\$10.91	\$1.09	\$12.00	\$11.50
<b>Caravan Clubs / Group Bookings</b>						
113300	C	Site Only (Max number of sites 10)	\$78.18	\$7.82	\$86.00	\$83.00
<b>STANDPIPE WATER CHARGE</b>						
113320	C	1 kL (per 1,000 Litres) (NB: minimum charge \$10.00)	\$2.50	0.25	\$2.75	\$2.75
113320	C	Administration / Invoice Charge	\$31.82	\$3.18	\$35.00	\$35.00

## SHIRE OF PINGELLY FEES AND CHARGES 2019/20

Account Code	Statutory/ Council	Particulars	2019/20	GST	2019/20 Total	2018/19 Total
<b>SCHEDULE 14 - OTHER PROPERTY AND SERVICES</b>						
<b>ENGINEERING SERVICES</b>						
<i>Engineering Private Works and wet hire of plant as approved by CEO</i>						
114700	C	Administration Charge per invoice - only apply to non residents and commercial works or contractors	\$160.00	\$16.00	\$176.00	\$156.00
Wet plant hire (per hour, minimum of one hour)						
114700	C	- Front end loader	\$209.09	\$20.91	\$230.00	\$208.00
114700	C	- Tip truck - 10m3	\$181.82	\$18.18	\$200.00	\$177.00
114700	C	- Tip truck - 6m3	\$161.82	\$16.18	\$178.00	\$156.00
114700	C	- Tip truck - 3m3	\$125.45	\$12.55	\$138.00	\$120.00
114700	C	- Rollers	\$236.36	\$23.64	\$260.00	\$229.00
114700	C	- Tractor/Broom	\$181.82	\$18.18	\$200.00	\$177.00
114700	C	- Road patching maintenance truck (plus materials)	\$236.36	\$23.64	\$260.00	\$229.00
114700	C	- Sign truck (plus materials)	\$151.82	\$15.18	\$167.00	\$146.00
114700	C	- Water truck (large) (plus water)	\$172.73	\$17.27	\$190.00	\$167.00
114700	C	- Water truck (small) (plus water)	\$131.82	\$13.18	\$145.00	\$130.00
114700	C	- Tractor	\$113.64	\$11.36	\$125.00	\$120.00
114700	C	- Tractor and slasher	\$159.09	\$15.91	\$175.00	\$167.00
114700	C	- Tractor and mower	\$159.09	\$15.91	\$175.00	\$156.00
114700	C	- Grader/Loader	\$236.36	\$23.64	\$260.00	\$229.00
114700	C	- Backhoe	\$200.00	\$20.00	\$220.00	\$193.00
114700	C	- Bobcat (includes attachments)	\$160.00	\$16.00	\$176.00	\$156.00
114700	C	- Mowers with catchers	\$113.64	\$11.36	\$125.00	\$110.00
114700	C	- Out front ride on mower	\$113.64	\$11.36	\$125.00	\$110.00
114700	C	- Small ride on mower	\$80.91	\$8.09	\$89.00	\$78.00
<b>Plant Hire (per hour, minimum of one hour):</b>						
114700	C	- SAM sign	\$122.73	\$12.27	\$135.00	\$130.00
114700	C	- Trailer box	\$13.64	\$1.36	\$15.00	\$13.00
114700	C	- Trailer large car	\$24.55	\$2.45	\$27.00	\$24.00
114700	C	- Trailer heavy plant	\$43.64	\$4.36	\$48.00	\$42.00
114700	C	- Spray unit and vehicle (excluding chemicals)	\$61.82	\$6.18	\$68.00	\$60.00
<b>Plant Hire (per hour, minimum of one hour):</b>						
114700	C	- 4 x 4 ute (per day)	\$172.73	\$17.27	\$190.00	\$167.00
114700	C	- 4 x 4 ute (per hour)	\$111.82	\$11.18	\$123.00	\$108.00
114700	C	- 4 x 2 ute (per day)	\$140.91	\$14.09	\$155.00	\$136.00
114700	C	- 4 x 2 ute (per hour)	\$74.55	\$7.45	\$82.00	\$72.00
114700	C	- Small sedan (per hour)	\$69.09	\$6.91	\$76.00	\$66.00
114700	C	- Large sedan (per hour)	\$80.91	\$8.09	\$89.00	\$78.00
<i>Note: all plant hire rates include operator labour costs as plant will not be dry hired unless approved by CEO for other local government use at agreed rates.</i>						
1. All Plant hired (excluding Community Bus) to be operated by Shire of Pingelly Staff.						
2. Minor Plant is not to be hired out unless specifically authorised by CEO.						
3. Professional or skilled personal services only when not using plant refer to Schedule 4 for fees.						
<b>SALE OF MULCH AND SAND</b>						
114760	C	Mulch m3	\$18.18	\$1.82	\$20.00	\$18.00
114760	C	Sand (yellow) m3	\$24.55	\$2.45	\$27.00	\$24.00
114760	C	Gravel m3	\$30.91	\$3.09	\$34.00	\$30.00
114760	C	Blue Metal m3	\$103.64	\$10.36	\$114.00	\$100.00
114760	C	Mixed Stone m3	\$36.36	\$3.64	\$40.00	\$36.00
<b>Delivery Charge In town (includes Pingelly Heights):</b>						
114760	C	Large Truck (6m3 and above)	\$80.91	\$8.09	\$89.00	\$78.00
114760	C	Small Truck (any truck smaller than 6m3)	\$70.00	\$7.00	\$77.00	\$66.00
114760	C	Delivery charge out of town	Refer to Plant Hire Charges - hourly	At Cost	Refer to Plant Hire Charges - hourly	Refer to Plant Hire Charges - hourly
<b>SALE OF PAVING AND SLABS</b>						
114760	C	Concrete Slabs 600 x 600 x 50mm (each)	\$4.00	\$0.40	\$4.40	\$3.70



# **Attachment 2**







# Shire of Pingelly

## Draft Strategic Community Plan

### 2020 - 2030

Adopted July 2019

# CONTENTS

Foreword.....	1
Introduction .....	2
Key points of the plan .....	2
Economic and community profile.....	7
Achievements since the last Plan.....	14
Community engagement .....	17
Key issues facing the community.....	20
Current Services.....	21
Strategic direction.....	22
Capital works program.....	35
Long Term Financial Profile.....	39
Strategic risk management .....	44
How will we know if the plan is succeeding?.....	45

This Plan was prepared with the assistance of Localise Pty Limited



## FOREWORD

I am proud to present the Shire of Pingelly’s 2020-2030 Strategic Community Plan.

The community has played a major part in the development of this Plan and on behalf of the Council I want to thank everyone who participated in this most important process to chart the future of the Shire.

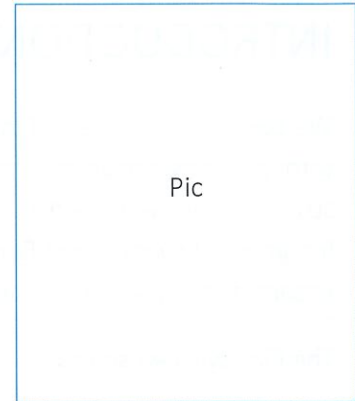
The members of the community enthusiastically engaged in writing the poem about the vision for the future (see page XX) and gave us a powerful and persuasive vision – *Growing, Inclusive, Resilient*.

There is a determination in the community to see Pingelly progress. The Council has a bold target of achieving an increase in the population to take us to 1,600 during the term of this plan. This is counter to the recent trends and the predictions of the Australian Bureau of Statistics and the WA Planning Commission however it is an indication of the Council’s belief in the capabilities of the community and it reflects the confidence of the funding partners in our recent capital development program that has seen marvellous facilities created for the benefit of our people now and in the future.

The community sees economic development, a future for young people, addressing the needs of older folk and arresting the population decline as key issues for the future. The Plan tackles these issues with its focus on building on the key achievements of the past, strengthening its already strong commitment to engagement and partnership with the community and key stakeholders, and focusing on economic development, short-term accommodation, growing community and branding and marketing.

The Council also wants work closely with Aboriginal leaders to come together in harmony and work towards improved outcomes for Aboriginal and non-Aboriginal people. To this end the plan has provision for the development of a Reconciliation Action Plan by early 2020.

A lot of hard work has been invested in this Plan by the community, the Council and Shire staff. Its success will depend on the strength and commitment of the community to creating the positive future that has been painted. The Council is totally committed to continuing to do its part in achieving the community’s vision.



William Mulroney  
President, Shire of Pingelly

## INTRODUCTION

Welcome to the Shire of Pingelly's Strategic Community Plan. The Strategic Community Plan is a long-term planning document that sets out the community's vision, aspirations for the future, and the key strategies we will need to focus on to achieve our aspirations. It is part of our fulfilment of the Integrated Planning and Reporting (IPR) Framework. All local governments in Western Australia are required to implement IPR which enables robust decision-making.

The Plan will be used to:

- guide Council decision-making and priority setting
- engage local residents and ratepayers, local businesses, community groups, and other local stakeholders that contribute to the future of our community
- inform decision-making with respect to other partners and agencies, including the Federal and State Governments, regional bodies and other local governments in our region
- provide a clear avenue to pursue funding and grant opportunities by demonstrating how projects align with the aspirations and strategic direction of our community and Council
- inform future partners of our key priorities, and the ways in which we seek to grow and develop
- provide a framework for monitoring progress against the community's vision and aspirations

The Strategic Community Plan maps out the Council's intentions for the next ten years, but it is important to note that circumstances can change over the period. Events beyond the Shire's control, such as major storms, or changes to State or Federal government policies may require the Council to rethink the timing of projects, or to reallocate funding to address new issues. The formal planning cycle (see diagram on page 6) allows for regular review and Council has the capacity to review annual budgets. This Strategic Community Plan and the accompanying Corporate Business Plan set the direction for the Shire's future and the Council's service levels and projects.

The draft plan was adopted on 17 July 2019. It will be reviewed following the October 2019 local government elections and every 2 years thereafter. The two-yearly cycles will alternate between a mini strategic review and a major strategic review.

## KEY POINTS OF THE PLAN

### SUSTAINED PROGRESS

Over recent years, the Shire of Pingelly has focused on a series of key "game changers" which we believe will underpin our future success as a community. Clear strategic direction and strong community support has enabled us to achieve over \$20 million investment in our future since our first Strategic Community Plan (2013-2023).

Three major projects were the Pingelly Recreation and Cultural Centre (PRACC), Pingelly Aged Appropriate Accommodation (PAAA) and the Health Centre. These projects are building blocks towards

our vision for the future. Each project reflects the innovation and community partnerships that have become the hallmark of how we work together as a Shire and community.

At the same time the Shire is constantly mindful of the importance of roads, footpaths, parks, gardens, library and other assets, facilities and services that create the foundation for a thriving district. This presents a challenge when balancing costs to maintain and renew assets against the desire for new assets, all in the ability and willingness of households and businesses to pay rates.

In developing this plan, the question was – where to next? What is the right balance of consolidating our asset base and further investments? How do we make the most of the asset base we now have?

After extensive community engagement and deliberation, the strategic priorities outlined below have been identified by the Council for emphasis over the next ten years, and especially over the next four years.

## **STRATEGIC PRIORITIES**

The following priorities will influence the Shire’s ongoing service delivery and asset stewardship roles, and create the focus for major new investment decisions. They will be regularly reviewed through the two yearly Strategic Reviews.

### **Growing Community**

Pingelly has a largely stable population but in the last few years has lost some families with young children. At the same time, there is a gradual increase in the number and proportion of older people, living mainly in the town of Pingelly, and an increase in the proportion of single person households. We believe we can achieve a growing and balanced population, in order to develop the community we want, with a healthy economy and the services and quality of life we desire. Over the next ten years we have set a bold goal of increasing the population to 1600 people, with a focus on attracting and retaining young families.

We will do this while also working to make sure Pingelly is an attractive place for older residents, by providing an age friendly community, with access to the services and accommodation they need. We are exploring innovative models for ageing in place, which will also provide benefits to the local economy, particularly through employment and increased demand for local goods and services.

### **Economic development**

Farming is the primary economic activity within our district. But if the population is to prosper, business and job creation activities, either linked to or complementing farming activity, need to be developed. It is important that the community leverages off its advantages, for example economic activity linked to the PRACC, or carves out niche businesses built around peoples’ knowledge and skills, or around the agricultural base.

Good quality education opportunities and linkages are key to Pingelly’s future. The Shire, along with its neighbours, needs to explore innovative education models which will deliver the quality of education locally in the pre-school and school years, and links students to longer-term tertiary education and the training pathways they might ultimately pursue.

### Short Term Accommodation

It is also essential that with population growth comes access to suitable, affordable housing which gives people choice and signals a confidence in the future. This includes housing for older people, something which has been a focus over the last four years, as well as housing choice for families, accommodation for seasonal and other workers, and more housing for smaller households. It is important that everyone has access to good quality housing.

### Branding and Marketing

Promoting Pingelly as a district where the community is open to opportunities, innovative and welcoming is essential to many community aspirations, particularly population growth and economic development. Showing determination and a clear meaningful vision builds confidence and interest among people who might choose to visit, live here, or invest. That confidence can be expressed in many ways, from having an active centre, to branding and shared messages to the wider world. It is important that this message is well thought through and conveyed in a range of ways by the whole community.

## KEY CAPITAL PROJECTS FOR DELIVERY

Over the last three years the Shire has undertaken or supported three key projects: development of the PRACC, delivery of Stage 1 of the PAAA and the development of the Health Centre. While the Shire will undertake a number of capital projects over the next ten years, the overall focus will be on consolidating these new initiatives and leveraging further benefit from them. The key projects planned over the next ten years are:

- re-development of the liquid waste storage/ treatment site to ensure full compliance
- further improvement of drainage systems to allow for improved water harvesting for the oval and subsequent extension of collection capacity
- roads upgrade and renewal program
- completion of upgrades of footpaths to make it easier for pedestrians and pram access
- footpath/cycleway from the school to the PRACC
- small upgrades to Pingelly townsite playgrounds

## INNOVATION AND COMMUNITY PARTNERSHIPS

The Shire of Pingelly community, supported by the Council, has developed close community involvement in discussions about the future, has explored and used community-based partnerships for community management or advisory working groups around key facilities, and has generally fostered openness and involvement. This innovative approach has been matched by a community driven advocacy for new resources and public facilities. While the Shire can provide leadership and a link to key external agencies, the fact that they are reflecting a strong, united, community base with a clear sense of direction and a strong voice, has been essential to that success. This will continue to be a focus for the future.

## FINANCIAL PROFILE

The level of capital development undertaken by the Council over the last five years was ambitious. It has been a major undertaking by a small Shire but it is a measure of the confidence in the leadership of the Shire and the support from the community that the program has been funded through a combination of Federal and State grants, loans and cash from the local government. Over the period of development Shire funds were invested in the new facilities and that meant that some other works or projects were required to be scaled back or delayed. Now that the projects have been completed or are nearing completion there will be a rebalancing of resource allocation and some catch-up in activities that were scaled back. The next few years are a time of consolidation and focus on leveraging the greatest possible return, both economically and socially from the investments made.

The Council will ensure that the strategies identified in this Plan are implemented in a manner that is financially sustainable, minimising as far as possible the financial impost on the local community while improving the financial position of the Shire over time.

A great deal of detailed work has been undertaken on developing fully costed four-year budgets for the Corporate Business Plan and the ten-year budgets for the Long Term Financial Plan, in fact the detailed modeling has been undertaken for a fifteen year horizon. This work shows that while the next four years will be tight requiring strong financial management and careful prioritization, over the long term the Council will be able to invest in maintenance and renewals of infrastructure and facilities and continue to provide key local services whilst remaining affordable for ratepayers.

Bearing in mind the aspirations of the Plan and the financial constraints, the following approach is being adopted:

### **Prioritisation**

Complete the necessary works associated with the PRACC. Plan for the next stage of the Pingelly Age Appropriate Housing development.

Generally maintain service levels with targeted increases in limited areas particularly where this can be achieved without significant cost increases.

Improve asset management by continuing the process of establishing robust true maintenance costs and optimizing the scale and timing of asset replacement and renewal.

### **Partnerships**

Build on the successful Pingelly partnerships approach with the community to achieve more through the pooling of resources and alignment of effort towards common goals.

### **Revenue**

Be "grant ready" by developing plans and business cases for priority projects and programs. Explore ways to generate revenue to reduce the reliance on rates and grants.

Increase rates above the rate of inflation for a period of time to enable financial repositioning to a sustainable footing.

## WESTERN AUSTRALIA LOCAL GOVERNMENT INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Integrated Planning and Reporting Framework is shown in the diagram below. The purpose is to ensure that Council decisions deliver the best results for the community with the available resources.

The Strategic Community Plan sets the scene for the whole framework – it expresses the community’s vision and priorities for the future and shows how the Council and community intend to make progress over a ten-year period.

However, it is not fixed for ten years – it would be long out of date by then. Rather, it is a “rolling” plan which is reviewed every two years. The two-yearly reviews alternate between a minor review (updating as needed) and a major review (going through all the steps again). The plan is therefore continuously looking ahead, so each review keeps a ten-year horizon. This is to ensure that the best decisions are made in the short to medium term.

The Corporate Business Plan shows detailed implementation for the next four years.

The “Informing Strategies” – particularly the Long Term Financial Plan, Asset Management Plans and Workforce Plan – show how the Plan will be managed and resourced. The Annual Budget relates to that year of the Corporate Business Plan. Any necessary adjustments are made through the Annual Budget process.

Figure 1: The Planning Cycle

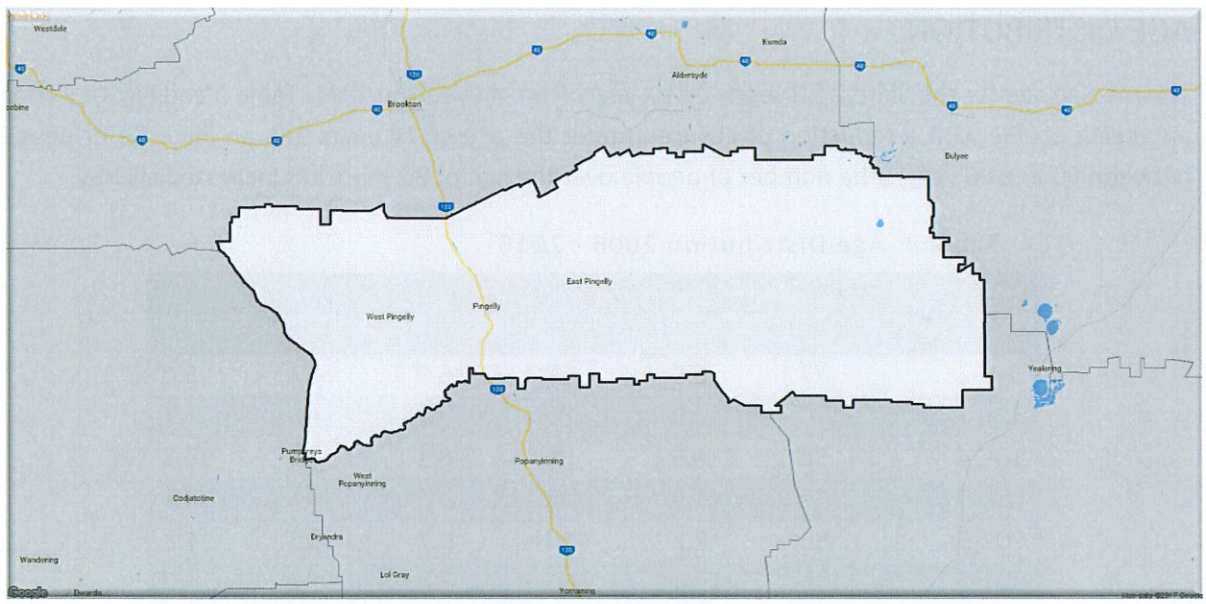




# ECONOMIC AND COMMUNITY PROFILE

## INTRODUCTION

The Shire of Pingelly is a Local Government Area in the Wheatbelt Region of the Western Australia, located about 160km southeast of Perth. It covers an area of 1,294 km<sup>2</sup> and is bounded by the Shires of Wandering, Brookton, Cuballing and Wickiepin. The climate is Mediterranean with an average yearly rainfall of 439.7mm which mainly falls during winter. The main localities are the townsites of Pingelly, Moorumbine and Dattening.



Source: <http://mapbuilder.remplan.com.au/> Retrieved 17 November 2017

## POPULATION

The 2016 census recorded the Shire's population at 1,146, a reduction of 18 people from 2011.<sup>1</sup>

Table 1: Shire Population 2006 – 2016

2006	2011	2016	2018
1,169	1,164	1,146	1,152

Source: Australian Bureau of Statistics: Census of Population and Housing 2006, 2011, 2016 and 2018 preliminary estimate  
Retrieved July 2018

## POPULATION FORECASTS

The WA Planning Commission's WA Tomorrow Population Report No 11 outlines the following population projections for the Shire of Pingelly and its neighbouring LGAs (Band C forecasts).

<sup>1</sup> The ABS adjusts data on a random basis to deal with small sample sizes and protect privacy. Therefore totals may not always match detailed data in the tables provided.

Table 2: Population Forecasts 2021, 2026 and 2031

	2016 census	2021 projection	2026 projection	2031 projection
Pingelly	1146	1130	1090	1025
Brookton	975	955	895	830
Cuballing	863	825	795	770
Wandering	444	430	420	390
Wickepin	718	665	625	580

Source: [Australian Bureau of Statistics](#), Census of Population and Housing 2016. Retrieved 15 July 2019; WA Planning Commission's Population Report No 11 - WA Tomorrow (2019)

## AGE DISTRIBUTION

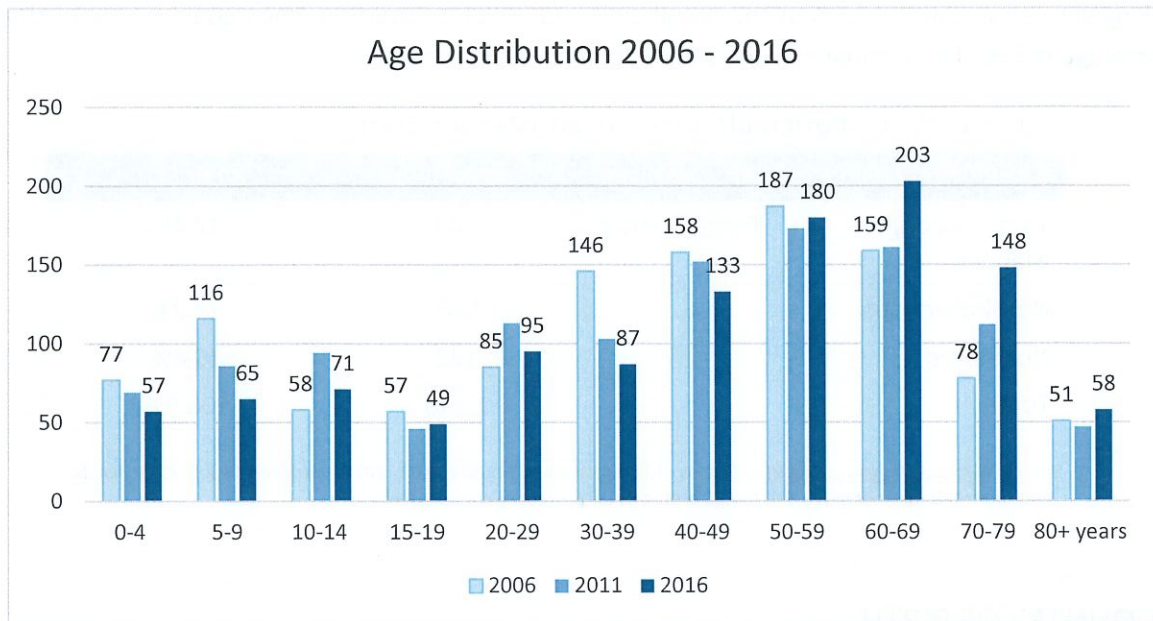
The median age for the Shire is 50 years, up six years from 44 years in 2011. Table 3 and Figure 2 show an ageing profile with a reduction of children under the age of 14 years and an increase of people between 60 and 80 years. The number of people over the age of 80 years has increased slightly.

Table 3: Age Distribution 2006 - 2016

Age (yrs):	2006		2011		2016	
	Nos	%	Nos	%	Nos	%
0-4	77	6.5	69	5.9	57	5.0
5-9	116	9.9	86	7.4	65	5.7
10-14	58	4.9	94	8.1	71	6.2
15-19	57	4.9	46	4.0	49	4.3
20-29	85	7.2	113	9.7	95	8.3
30-39	146	12.4	103	8.8	87	7.6
40-49	158	13.5	152	13.4	133	11.6
50-59	187	15.9	173	14.9	180	15.7
60-69	159	13.6	161	13.8	203	17.7
70-79	78	6.6	112	9.7	148	12.9
80+ years	51	4.3	47	4.3	58	5.0
<b>Total</b>	<b>1,169</b>	<b>100</b>	<b>1,164</b>	<b>100.0</b>	<b>1,146</b>	<b>100.0</b>

Source: [Australian Bureau of Statistics](#), Census of Population and Housing 2011, 2016. Retrieved 15 July 2019. Totals and sub-totals may not agree due to ABS protocols for protecting confidentiality.

Figure 2: Age Distribution 2006-2016



Source: [Australian Bureau of Statistics](#), Census of Population and Housing 2011, 2016. Retrieved 14 November 2017

## HOUSEHOLDS AND FAMILIES

Table 4 shows a shift in household structure with a reduction in the number of family households (couples, households including children and dependents) and an increase in non-family households, particularly single person households. This shift is reflected in the population statistics seen above with an overall decrease in younger age groups.<sup>2</sup>

Table 4: Household Type 2011 and 2016

Household type	2011	2016	Difference No.	Difference %
Families	327	299	-28	- 8.5%
Non-families	138	147	9	6.5%
Total	465	446	-19	- 4.1%

Source: [Australian Bureau of Statistics](#), Census of Population and Housing 2011, 2016. Retrieved 15 July 2019

<sup>2</sup> As noted above, the ABS adjusts data on a random basis to deal with small sample sizes and protect privacy. Therefore, totals do not always match detailed data in tables provided.

## ABORIGINAL/TORRES STRAIT ISLANDER STATUS

The 2016 Census records 143 people who are Aboriginal or Torres Strait Islander living in the Shire of Pingelly, representing 12.5% of the population and a high proportion when compared with the WA average of 3%. This compares with 111 in 2006 and 135 people in 2011.

Table 5: 2016 Aboriginal/Torres Strait Islander Status

ABORIGINAL/TORRES STRAIT ISLANDER	NUMBER	PERCENT
Total Aboriginal or Torres Strait Islander	143	12.4%
Non-Indigenous	886	77.2%
Not Stated	122	10.4%
Total	1,146	100.0%

Source: [Australian Bureau of Statistics](#), Census of Population and Housing 2011, 2016. Retrieved 15 July 2019. Totals and sub-totals may not agree due to ABS protocols for protecting confidentiality.

## COUNTRY OF BIRTH

The 2016 Census shows that there has been a slight increase in the proportion of residents that were born outside of Australia (from 8% to 13%). Table 5 shows the countries of birth of the Shire's residents, based on the top 50 countries identified in the 2011 Census.

Table 6: 2016 Country of Birth of Residents in the Shire of Pingelly

Country of Birth	Number
Australia	855
Country of Birth Not stated	142
England	72
New Zealand	29
Born elsewhere(e)	11
Netherlands	7
Italy	6
Germany	4
Indonesia	3
Scotland	3
United States of America	3
Total	1,146

Source: [Australian Bureau of Statistics](#), Census of Population and Housing 2011, 2016. Retrieved 15 July 2019. Totals and sub-totals may not agree due to ABS protocols for protecting confidentiality.

## SOCIO ECONOMIC INDEXES FOR AREAS (SEIFA) SCORES

SEIFA is a suite of indexes that have been created by the Australian Bureau of Statistics (ABS) from social and economic Census information. A low SEIFA score indicates relatively greater disadvantage in general. In 2016, the latest index, shows a SEIFA score for the Shire of Pingelly of 908 (cf 2011 907). Pingelly is the most disadvantaged among its neighbours.

Table 7: 2011 SEIFA scores in Shire of Pingelly and Neighbouring Local Government Areas

Local Government Area	SEIFA Score	Rank within Western Australia	Rank within neighbouring LGAs
Wandering	1004	71	5
Cuballing	988	61	4
Wickepin	983	55	3
Brookton	938	23	2
Pingelly	908	13	1

Source: [Australian Bureau of Statistics](#), Census of Population and Housing 2011, 2016. Retrieved 15 July 2019

## QUALIFICATIONS

Table 6 shows education qualifications for 2016. Apart from those with Certificate Level qualifications, the percentage of the population with education qualifications is well below the Western Australian state average.

Table 8: Qualifications 2016.

Education Qualification Level	Pingelly (Persons)	Pingelly (% of district population)	Western Australia (% of State population)
Postgraduate Degree Level	5	0.4%	3%
Graduate Diploma /Graduate Certificate Level	7	0.6%	2%
Bachelor Degree Level	42	3.7%	12%
Advanced Diploma and Diploma Level	68	5.9%	7%
Certificate Level:	172	15.0%	16%
Level of education inadequately described	6	0.5%	1%
Level of education not stated	152	13.2%	8%
Total	451	39.3%	49%

Source: [Australian Bureau of Statistics](#), Census of Population and Housing 2016. Retrieved 15 July 2019. Totals and sub-totals may not agree due to ABS protocols for protecting confidentiality.

## WORKFORCE

According to the 2016 Census, the District has a workforce of 452 people or 39% of the total resident population. Of these, 40 people were unemployed (8.8% of the total workforce) but looking for full time or part time work.

## OCCUPATIONS

The largest employed group are Managers followed by Labourers and Community and Personal Services Workers. Within this classification, the largest number of residents reported they worked as Farmers or Farm Managers.

Comparisons with Western Australia show that the Shire has a higher proportion of Managers and a significantly lower proportion of Professionals (9.2% compared with 20.5% for Western Australia).

Table 9: 2016 Occupations in the Shire of Pingelly

Occupations	Pingelly		Western Australia
	No.	%	%
Managers	136	33.0%	12.0%
Labourers	51	12.2%	9.7%
Technicians and Trades Workers	47	11.3%	16.2%
Machinery Operators and Drivers	44	10.6%	7.5%
Clerical and Administrative Workers	42	10.1%	13.0%
Community and Personal Service Workers	35	8.4%	10.6%
Professionals	31	7.4%	20.5%
Sales Workers	20	4.8%	8.8%

Source: [Australian Bureau of Statistics](#), Census of Population and Housing 2011, 2016. Retrieved 15 Jul 2019. Please note this table is based on Place of Work, which is a different basis to that used for the workforce data above

The main industry of employment is in agriculture, forestry and farming. (See Table 10 below). The highest proportion of the District's workforce is employed in the Agriculture, Forestry and Fishing industry (35%), Public Administration and Safety (10%), Health Care and Social Assistance (8.9%), Education and Training industry (8.5%) and Transport, Postal and Warehousing (5.9%).

Table 10: Industry by Employment 2016

	Total	%
Agriculture, Forestry and Fishing	148	35.0%
Public Administration and Safety	40	10.0%
Health Care and Social Assistance	37	8.9%
Education and Training	36	8.5%
Transport, Postal and Warehousing	25	5.9%
Wholesale Trade	21	5.0%
Retail Trade	21	5.0%
Construction	17	4.0%
Professional, Scientific and Technical Services	16	3.8%
Mining	12	2.9%

	Total	%
Accommodation and Food Services	10	2.4%
Other Services	5	1.2%
Financial and Insurance Services	4	0.9%
Manufacturing	3	0.7%
Electricity, Gas, Water and Waste Services	3	0.7%
Administrative and Support Services	3	0.7%
Arts and Recreation Services	3	0.7%
Information Media and Telecommunications	-	-
Rental, Hiring and Real Estate Services	-	-
Inadequately described/Not stated	16	3.7%
<b>Total<sup>3</sup></b>	<b>417</b>	<b>100%</b>

Source: [Australian Bureau of Statistics](#), Census of Population and Housing 2011, 2016. Retrieved 15 July 2019. Totals and sub-totals may not agree due to ABS protocols for protecting confidentiality.

## BUSINESS COUNTS

According to ABS 2017 estimates<sup>4</sup>, the latest available, there were 161 businesses operating in the Shire of Pingelly, a slight drop from 2015. The majority of these businesses were non-employing businesses (97), while 63 had 1-19 employees, and 3 employed 20 or more persons. Family farms are a significant form of business in the Shire.

## BUILDING APPROVALS

In 2019, the Shire of Pingelly issued building approvals to a total value of \$1.9 million in comparison with \$2.4 million in 2018, and \$4 million in 2015.

## MEDIAN HOUSE SALE PRICE<sup>5</sup>

According to the 2019 Real Estate Institute of Western Australia (REIWA) figures, median house sale prices differed considerably across the sub-region. The most expensive houses were sold in Brookton, at a median sale price of \$240,000. The lowest median housing sales figures were reported for Pingelly, at \$95,000.

Table 11: 2018/19 Median House Sale Prices for the Shire of Pingelly and Neighbouring Local Government Areas

Pingelly	Brookton	Cuballing	Wandering	Wickepin
\$95,000	\$240,000	\$210,000	\$175,000	\$130,000

<sup>3</sup> This total differs from the aggregated sub-totals, however it is in accordance with the data provided by the ABS which has been adjusted to protect privacy due to the small population base.

<sup>4</sup> Source: National Regional Profiles, Australian Bureau of Statistics.

<sup>5</sup> Source: REIWA <http://reiwa.com.au/wa/suburb>

## ACHIEVEMENTS SINCE THE LAST PLAN

There have been significant achievements since the last Strategic Community Plan (see table below). Major investments in infrastructure and community facilities, plus enhancements to services have substantially improved the livability and prospects of the Shire. Three particularly significant achievements are:

- Securing the **Pingelly Aged Appropriate Accommodation (PAAA)** project. This has been funded via the Southern Inland Health Initiative and provides for accommodation designed specifically for older people. The units are located in Community Place near the new Health Centre and will complement the existing cottages managed by the Somerset Alliance. Further development of the sensory garden is being planned alongside the second stage of the PAAA project subject to grants being secured.
- Securing the **new Pingelly Health Centre**. This is also funded by the Southern Inland Health Initiative and provides and up to date emergency department, ambulance bays, Emergency Telehealth Service videoconferencing facilities, four multi-purpose consult rooms enabled with telehealth, group therapy rooms, general practice consultation rooms and treatment spaces.
- Development of the **Pingelly Recreation and Cultural Centre (PRACC)**. This is a major new development which received a major (\$3million) investment from the Shire of Pingelly as well as external grants. It provides an important base for developing local business and community initiatives.

It is worth noting that the Shire was extraordinarily successful in the grant funding it was able to attract for the project which has cost \$10,507,923.16 to 30 June 2019. External funds comprised:

- National Stronger Regions Fund	\$3,888,595
- Lotteries West	\$1,000,000
- CRSFF Dept Local Govt Sport and Cultural Industries	\$ 350,000
- Bendigo Bank	\$ 150,000
- Pingelly Times	\$ 10,000
- Pingelly Development Association	\$ 5,000
- PRACC Focus Group	\$ 4,323
- CBH Grassroots	\$ 10,000
- Forestry Products Commission	\$ 20,000
<b>Total</b>	<b>\$5,437,918</b>

The thanks of the Pingelly community go to the agencies and organisations which provided this funding and to the many people who were instrumental in achieving this success.



Table 12: Achievements Since Last Strategic Community Plan

14/15	15/16	16/17	17/18+
<ul style="list-style-type: none"> <li>▪ Options for PRACC – Focus Group Sept 13</li> <li>▪ Inception of Health Centre</li> <li>▪ 2nd phase of staff units in Webb Street completed</li> <li>▪ New netball courts constructed</li> <li>▪ Major Road upgrade</li> <li>▪ Waste Transfer Station</li> </ul>	<ul style="list-style-type: none"> <li>▪ Plan for PRACC</li> <li>▪ Funding applications for PRACC</li> <li>▪ Inception of PAAA</li> <li>▪ New tennis courts completed</li> <li>▪ Upgraded bottom dam (doubled size) and storage</li> <li>▪ Major road upgrade</li> <li>▪ Swimming pool upgrade</li> <li>▪ New ramps in East Pingelly area for Age-Friendly community</li> <li>▪ Building upgrades</li> <li>▪ Resurfaced main street</li> <li>▪ Youth Group started</li> </ul>	<ul style="list-style-type: none"> <li>▪ Demolition of old Community Centre</li> <li>▪ Construction of PRACC Sensory Garden</li> <li>▪ Site prep for PAAA</li> <li>▪ Pioneer Park upgrade</li> <li>▪ Sold Landmark property and 16 Elliott Street</li> <li>▪ Major Road Upgrade</li> <li>▪ Shade sails at swimming pool</li> </ul>	<ul style="list-style-type: none"> <li>▪ Completion of PRACC</li> <li>▪ Completion of Sensory Garden</li> <li>▪ Completion of PAAA</li> <li>▪ Completion of Health Centre</li> <li>▪ MOU with Somerset alliance for management of PAAA</li> <li>▪ Relocation of cricket wicket</li> <li>▪ Major Road Upgrade</li> <li>▪ Completion of Community Place</li> <li>▪ Funding approved for new bowling green</li> <li>▪ Leadership training for young people partnering with Camp Kulin and school</li> <li>▪ Youth Group refreshed</li> </ul>

## OTHER MEASURES OF SUCCESS

The 2013-23 Strategic Community Plan included the following measures of success. Some are directly within the control of the Shire of Pingelly and others reflect external influences. Progress since 2013 is summarised below.

**Table 13: Other measures of success**

2013 Strategic Community Plan Measure of Success	2013 Target	2012/13 Baseline	2017/18
The proportion of residents who volunteer in the community	Increasing	32.3% (2011)	56% (2018)
No. of people involved in sporting activities	Increasing		
Level of crime (reported incidents)	Reducing	79 (2013/14)	52 (2018/19)
% of roads in satisfactory or better condition*	Maintain	60.3% (73.9%)	
Business growth	TBC	189 (2011)	161 (2017)
No. participating in the community engagement for the development and review of the Strategic Community Plan.	Increasing	183 (16%) 2011	190 (16.5%)
Operating Surplus Ratio	10% or greater	0.28	0.47
Current Ratio:	1:1 or greater	4.43	0.74
Debt Service Cover Ratio	2 or greater	13.07	2.92
Own Source Revenue Coverage Ratio	Between 40% and 60%	0.47	0.48
Asset Consumption Ratio	50% or greater	0.62	0.71
Asset Sustainability Ratio	90% or greater	2.25	2.90
Asset Renewal Funding Ratio	Between 75-90%	1.0	0.74

\* The top figure relates to the standard required for each sub-class of roads - good or better for regional and local distributors, and average or better for access roads. The lower figure is the total roads achieving average condition or better.

## COMMUNITY ENGAGEMENT

The Shire of Pingelly included extensive community engagement as part of the major strategic review. The results provided vital input to the Council when making decisions on priorities and plans.

The following engagement events were undertaken:

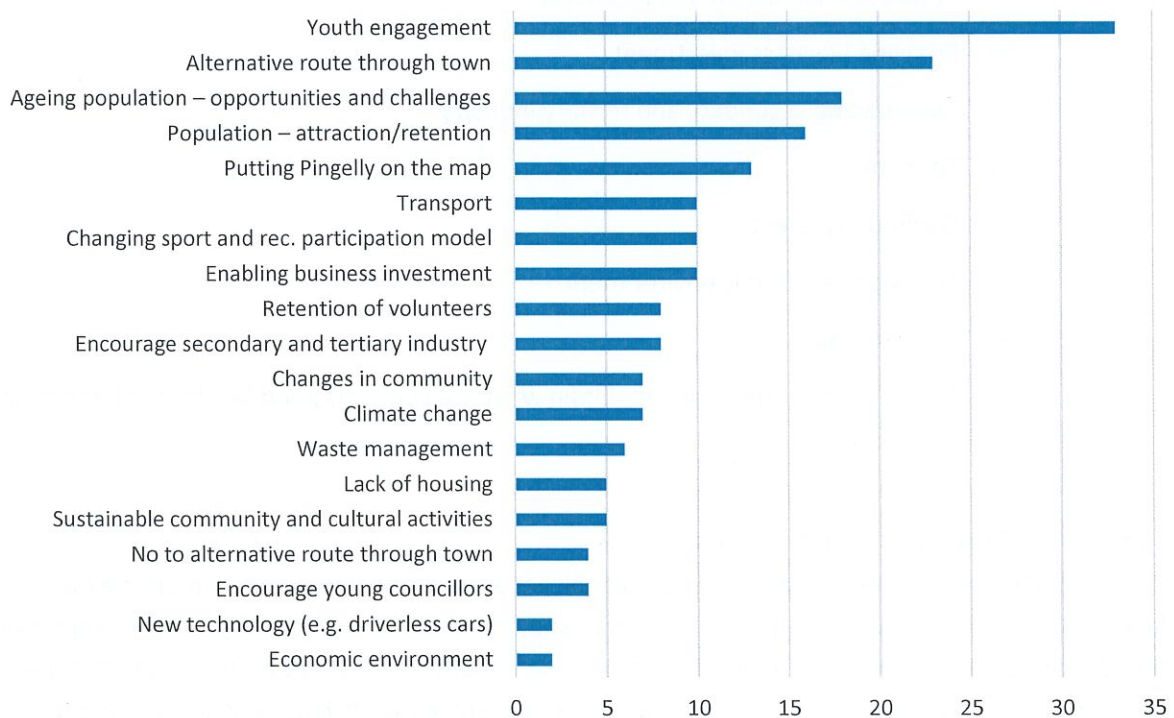
- A community engagement ‘drop-in’ process was held, which was attended by approximately 70 people. This included another Pingelly world first, the creation of a giant Pingelly poem. There was a good spread of participants overall, with the 15-24 age group and the 25-34 age group being somewhat under-represented.
- Statistically valid Community Surveys were undertaken in 2016 and 2018.
- In addition, ten face-to-face interviews were undertaken with members of the Noongar community.

The total number of participants (approximately 190) exceeded the Department of Local Government, Sport and Cultural Industries’ minimum community engagement threshold of 10% of the population.

### SUMMARY OF KEY FINDINGS

There was strong community interest in the issues of youth engagement, population (both the need to retain and attract people) and the ageing population. The graph below shows the frequency (number) of times different areas were identified by drop-in participants.

**Figure 3: Strategic Issues Facing the Community Over Next 10 Years**



The 2018 survey revealed the following:

- Medical services, bush fire control, the community resource centre, roads, rubbish collection, and economic development (in ranked order) rated as the most important services to the community. These services were also the top ranking in 2016 in a slightly different order.
- Economic development was seen strategically important to the Shire's long-term future but performing poorly.
- There was a willingness to pay more for improvements to some key services: medical services, library, roads, community events, bush-fire control, care for the environment and community development.
- There was strong interest in an alternative truck route and a reduced speed limit.
- 47% of respondents rated the Shire of Pingelly's performance as good or excellent and 21% rating it poor or very poor.

Areas for improvement centred mostly on improved roads, particularly rural road maintenance, drainage, economic development, and medical services.

The main concerns identified by the community were:

- Youth engagement
- Opportunities and challenges arising from an ageing population
- Balancing an alternative truck route with retaining other traffic
- Progress on economic development and population growth. This included a need to look at:
  - Population attraction and retention
  - Enabling business investment
  - Encouraging secondary and tertiary industry
  - Tourism
  - Community events
  - The wider economic environment
  - Volunteering
  - The need to promote and maintain what are currently good levels of volunteering in the Shire.

### **Summary of Community Priorities**

Economic and business development was a very significant area for the community. This had a number of facets ranging from ensuring sufficient industrial land was available, to focusing on growing small and medium sized businesses using a range of tools. These included such things as 'buy local' strategies, building on primary strengths via value-add activities, to encouraging local existing businesses to improve and grow. Partnerships with external agencies and key players such as research organisations and universities was a key tool. An important aspect was the need to support young people to transition

from school to either employment or further education. Job creation was essential to this and to the wider health of the community.

Parallel to this was a focus for on-going improvement to those things essential to community life and wellbeing: medical services, safety, facilities etc, and protection of character and the feel of the Shire and town. The willingness to pay more for some targeted services is important information about where to place resourcing effort. Innovation around education choice was also seen as an important end in itself (community wellbeing) and as a tool to help reverse population loss, particularly the loss of young families to the Shire.

## FEEDBACK ON THE DRAFT STRATEGIC COMMUNITY PLAN

*This section will be completed following public consultation of the draft Strategic Community Plan*

Table XX : Main Points of Submissions and Council's Responses

Main Points of Submissions	Council's Responses

## KEY ISSUES FACING THE COMMUNITY

After considering the feedback from the community via the Major Strategic review process and input from other recent community processes,<sup>6</sup> the Council has identified nine broad areas of concern:

- changing State (and to a degree Federal) policy as it relates to investment and support for small rural communities and their regions. A key example is the effort made by the Shire (along with the Shires of Brookton and Beverly) and the community, to plan for and advance further stages of age appropriate accommodation and associated services. This issue remains a high priority for the Shire and it has worked hard to be 'shovel ready' however the anticipated investment by the government has not eventuated.
- young people's futures: the opportunities available to them, their health and safety, and engagement in the community. This includes education opportunities and keeping young people in the Shire, as well as promoting local job opportunities.
- a limited local economy which needs to expand, find new products and activities. This includes enabling business investment and encouraging secondary and tertiary industry, ensuring land is available for future business development, and that major transport routes through the town are appropriate. Improving commercial activity in the town centre and leveraging off that is also a focus.
- a static population and the risk of decline. At some point this raises issues around thresholds for affordable services and long-term viability. Associated with this is the challenge of an ageing population and what that means for the community and community services.
- the need for continued support for older people being able to remain in the Shire via such things as improved housing and care services choice.
- the risk of reduced levels of volunteering which maintains community activities and, in some cases, emergency response capability. For small rural communities, this network of volunteers is often key to community wellbeing and activity. While volunteering levels are good in the Shire at present, there is a risk of declining volunteering rates.
- the need to promote Pingelly across a number of fronts and areas of activity but with a particular focus on attracting investment and population.
- protecting built and natural environment quality. This ranges from concern about the potential impacts of climate change to a desire to see more done around waste management.
- the need for more positive engagement with the local Noongar community.

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<sup>6</sup> See for example, the Pingelly Age-Friendly Community Plan, March 2017 for further information about issues experienced by older residents.

## CURRENT SERVICES

The Shire of Pingelly delivers the following services:

<p><b>Technical Services</b></p> <ul style="list-style-type: none"> <li>▪ Asset Management Planning</li> <li>▪ Roads</li> <li>▪ Footpaths</li> <li>▪ Drainage</li> <li>▪ Bridges</li> <li>▪ Main Street</li> <li>▪ Property Services</li> <li>▪ Street Lighting</li> <li>▪ Parking Facilities</li> <li>▪ Minor Works</li> <li>▪ Street Cleaning</li> <li>▪ Water Harvesting</li> <li>▪ Parks, Playgrounds and Streetscapes</li> <li>▪ Cemeteries</li> <li>▪ Protection of the Environment</li> <li>▪ Domestic and Commercial Refuse Collection</li> <li>▪ Waste Recycling</li> <li>▪ Waste Management Facility</li> <li>▪ Road Reserves, Verges and Reserves Maintenance</li> <li>▪ Plant and Equipment Fleet</li> </ul>	<p><b>Corporate and Community Services</b></p> <ul style="list-style-type: none"> <li>▪ Licensing</li> <li>▪ Ranger Services</li> <li>▪ Sport and Recreation Facilities</li> <li>▪ Community Transport</li> <li>▪ Pingelly Swimming Pool</li> <li>▪ Halls and Community Facilities</li> <li>▪ Finance Services</li> <li>▪ Customer Services</li> <li>▪ Records Management</li> <li>▪ Information Technology</li> <li>▪ Staff Housing</li> </ul> <p><b>Community Development</b></p> <ul style="list-style-type: none"> <li>▪ Community Development</li> <li>▪ Community Events</li> <li>▪ Seniors</li> <li>▪ Disability Access and Inclusion Planning</li> <li>▪ Children and Youth</li> <li>▪ Sport and Recreation Program</li> <li>▪ Library</li> <li>▪ Heritage and Culture</li> <li>▪ Museum</li> </ul>	<p><b>Administration - Technical</b></p> <ul style="list-style-type: none"> <li>▪ Strategic Land-use Planning</li> <li>▪ Town Planning</li> <li>▪ Building Control</li> <li>▪ Environmental Health</li> <li>▪ Fire Prevention and Emergency Management</li> </ul> <p><b>Office of the CEO</b></p> <ul style="list-style-type: none"> <li>▪ Major New Assets/Facilities</li> <li>▪ Strategic and Corporate Planning</li> <li>▪ Advocacy and Collaboration</li> <li>▪ Governance Support</li> <li>▪ Community Consultation and Engagement</li> <li>▪ Human Resources Management</li> <li>▪ Local Economic Development</li> <li>▪ Tourism Support</li> <li>▪ Main Street</li> <li>▪ Shire Branding and Promotion</li> <li>▪ Medical Services</li> </ul>
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## STRATEGIC DIRECTION

### COMMUNITY VISION

A community that has a shared vision, with everyone working towards the same end, is a strong community. Being clear and concise about the vision is an important factor in getting everyone on board. Vision statements “represent the reduction of a complex vision into a few carefully chosen words”<sup>7</sup> and because of this they are similar to Japanese haiku.

The Pingelly Vision Poem has been compiled from haikus\* created by the community as part of the engagement on the new Strategic Community Plan. The Pingelly Vision Poem is another world first in community engagement, following the world first Giant Jigsaw completed as part of the engagement on the first Strategic Community Plan.

#### Pingelly 2030

Happy and healthy Pingelly is our home life Family safe within	Great place for coffee And going out for a meal Things to do for all
Population growth Sustainable businesses More jobs around town	More transport options Education and health needs Met by services
Smiling all year round A vibrant community Great facilities	Caring for nature Enjoying what we have and Sharing with the world
Diverse Pingelly With a rich cultural life A welcoming town	A positive vibe Our people make Pingelly The best place to be

From the themes of the poem we have distilled the following Community Vision.

### OUR VISION: GROWING, INCLUSIVE AND RESILIENT

This vision lies at the heart of the community’s intentions for the Shire’s future. Each aspect is interconnected. For example, an inclusive community which pulls together is more likely to be resilient in the face of change, or to encourage people to move to the Shire or invest.

**Growing:** To achieve population and economic growth that enables the community we want, including a healthy economy, and the services and quality of life we desire.

**Inclusive:** To be a community designed for all

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<sup>7</sup> Christopher Finney, Not for Profit Quarterly, March 2008

\* A poetic form which has three lines - the first and third of which have five syllables and the second of which has seven syllables



Resilient: To have a resilient and adaptable community and economy, with an asset base which is fit for purpose, now and for the future

Each aspect shapes more detailed goals, desired outcomes and strategies which are outlined in a later section. For example, one of the issues around Shire population is the loss of young families, often because parents are seeking greater education choice for their children. This suggests that alongside the already important focus on local facilities and activities that are used by young people and families in the Shire, new solutions for education need to be explored. To be inclusive also means a focus on designing facilities and assets so that they are easily accessible for all users.

Sitting under this broad vision, is a focus on continuing the momentum we have achieved over the last few years, maintaining the key assets that support our community and setting new priorities for improvement over the next ten years.

## SUSTAINED PROGRESS

Over recent years, the Shire of Pingelly has focused on key “game changers” which we believe will underpin our future success as a community. Clear strategic direction and strong community support has enabled us to achieve over \$20 million investment in our future since the last Strategic Community Plan (2013-2023).

Three major projects were the Pingelly Recreation and Cultural Centre (PRACC), Pingelly Aged Appropriate Accommodation and the Health Centre. These projects are building blocks towards our vision for the future. Each project reflects the innovation and community partnerships that have become the hallmark of how we work together as a Shire and community.

In developing this plan, the question was – where to next? What are the next set of game changers to focus on?

After extensive community engagement and deliberation, the strategic priorities outlined below have been identified by the Council for emphasis over the next ten years, and especially over the next four years.

## MAINTAINING THE BASE

At the same time the Shire is constantly mindful of the importance of roads, footpaths, parks, gardens, library and other assets, facilities and services that create the foundation for a thriving district. This presents a challenge when balancing costs to maintain and renew assets against the desire for new assets, all in the ability and willingness of households and businesses to pay rates.

The financial projections prepared as part of the planning process indicate that the next four years will be a period of adjustment. The PRACC will be completed and for each year after the Shire’s ability to move resources back towards investment in facilities and services described above.

Through a combination of new and existing Federal and State grants the Shire is able to maintain a substantial road program while minimising the need to utilize municipal funds. As the grant funds reduce in year 5 so the Council will be in a strengthened position to fund the local share of roads and other infrastructure costs from our own funds. The projections also indicate a need to increase rates

above inflation for the next four years after which the increase above inflation should be able to be reduced.

## STRATEGIC PRIORITIES

The strategic priorities build on the last Strategic Community Plan to move Pingelly forward to the next level. This is shown in Diagram X below. The priorities will influence the Shire's ongoing service delivery and asset stewardship roles and create the focus for major new investment decisions. They will be regularly reviewed through the two yearly Strategic Reviews.

### Growing Community

Pingelly has a largely stable population but in the last few years has lost some families with young children. At the same time, there is a gradual increase in the number and proportion of older people, living mainly in the town of Pingelly, and an increase in the proportion of single person households. We believe we can achieve a growing and balanced population, in order to develop the community we want, with a healthy economy and the services and quality of life we desire. Over the next ten years we have set a bold goal of increasing the population to 1600 people, with a focus on attracting and retaining young families.

We will do this while also working to make sure Pingelly is an attractive place for older residents, by providing an age friendly community, with access to the services and accommodation they need. We are exploring innovative models for ageing in place, which will also provide benefits to the local economy, particularly through employment and increased demand for local goods and services.

#### *Medium Term Priorities*

- Healthy kids (0-5)
  - Whole of community effort
  - Pingelly Early Years Network
- Pingelly Wellbeing and Community Plan
  - Youth suicide prevention
  - Drug and alcohol
  - Youth at risk
- Ageing in Place
  - Somerset Alliance partnership
  - Maximise benefits in terms of demand for goods and services and jobs (link to Education)
  - Promote affordability and liveability (link to Branding and Marketing)
  - Support community hub approach to support for older people
  - PAAA expansion – watching brief (dependent on grant, shovel ready)

### Economic development

Farming is the primary economic activity within our district. But if the population is to prosper, business and job creation activities, either linked to or complementing farming activity, need to develop more.

It is important that the community leverages off its advantages, for example economic activity linked to the PRACC, or carves out niche businesses built around peoples' knowledge and skills, or around the agricultural base.

Good quality education opportunities and linkages are key to Pingelly's future. The Shire, along with its neighbours, needs to explore innovative education models which will deliver the quality of education locally in the pre-school and school years, and links students to longer-term tertiary education and training pathways they might ultimately pursue.

#### *Medium Term Priorities*

- Strengthening local business – Business After Hours, encourage formation of a local association
- Specialisation
  - Alignment of economic development activities with the Wheatbelt Development Commission and Regional Development Australia on current focus and support for Wheatbelt economic development, including Aboriginal enterprise
  - Agriculture based industries
  - UWA Future Farm (links to Education; Short Term Accommodation) – possible partnership with the Community Resource Centre
  - Astronomy
  - Aboriginal enterprise
  - Tourism (links to Branding and Marketing; Short Term Accommodation)
- Education
  - Cert 3 and 4 for Aged Care (link to Growing Community)
- PRACC
  - Promotion (including signage)
  - Events
  - Longer term precinct development
  - Accommodation/RVs and units (link to Short Term Accommodation) - site development or construction of units would depend on partnership and/or availability of grants

#### *As resources allow*

- Increase availability and profile of industrial land
  - Headworks (partial) – 18 months
  - Demonstrate demand – 2-3 years
  - Advocate for the State Government through the Department of Lands or Landcorp to take the lead – 3+ years

### **Short Term Accommodation**

It is also essential that with population growth comes access to suitable, affordable housing which gives people choice and signals a confidence in the future. This includes housing for older people, something which has been a focus over the last four years, as well as housing choice for families, accommodation for seasonal and other workers, and more housing for smaller households. It is important that everyone has access to good quality housing.

#### *Medium Term Priorities*

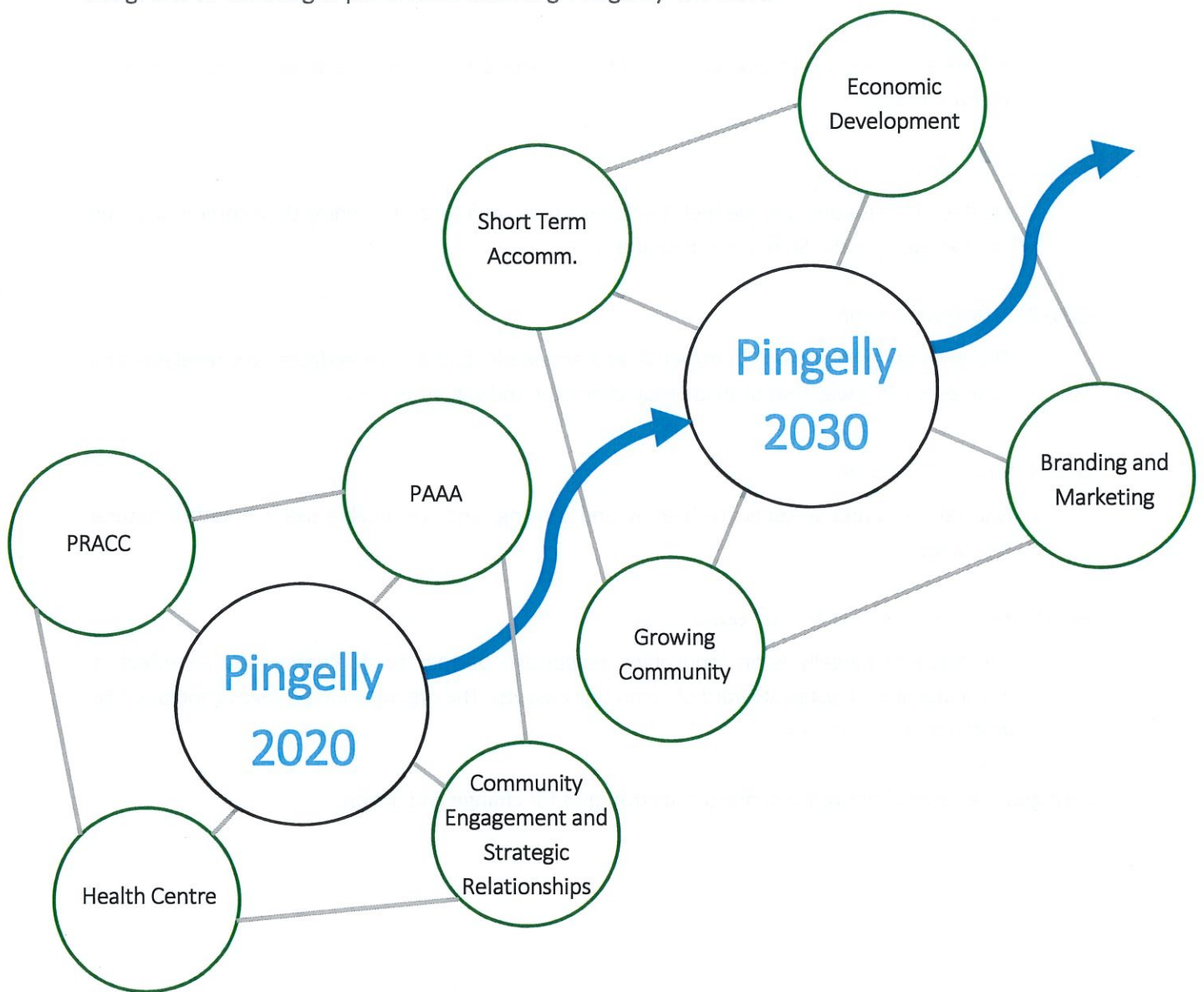
- Recreational Vehicles (RVs) and units in PRACC precinct
  - PRACC Precinct accommodation/RVs and units (link to Economic Development) (any site development or construction of units dependent on partnership and/or grants)
- Bed and Breakfast
  - Encourage, regularise, promote (link to Branding and Marketing)
- Old Hospital Site
  - This site is to be transferred by the State Government to the Shire. It will provide an opportunity to explore further options for short-term accommodation. The first step will be the preparation of a development strategy
- Caravan Park + RVs
  - Aim to extend nights, possibly deploy a campaign utilising incentives to encourage campers to stay for an extra night or two and spend in the town

#### **Branding and Marketing**

Promoting Pingelly as a district where the community is open to opportunities, innovative and welcoming is essential to many community aspirations, particularly population growth and economic development. Showing confidence and a clear meaningful vision builds confidence and interest among people who might choose to visit, live here, or invest. That confidence can be expressed in many ways, from a having an active centre, to branding and shared messages to the wider world. It is important that this message is well thought through and conveyed in a range of ways by the whole community.

- Evidence-based, expert and central approach to branding and marketing across investment, resident and visitor attraction (links to all other Priority Focus Areas)
  - Engage expert advice (as resources allow)
  - Work with Pingelly Tourism Group
  - Consider new tagline/slogan to replace previous “People and Progress”
  - Capture high quality images of Pingelly, including Drone images
  - Ensure all relevant organisations are included in event promotion by others

Diagram x: strategic priorities moving Pingelly forward



## GOALS, OUTCOMES AND STRATEGIES

Five specific goals have been identified to guide actions. These are:

### *Goal 1: Economic*

The local economy is strong and resilient, embraces opportunities, and delivers local business growth and jobs.

### *Goal 2: Community*

Quality of life is good, people feel they have a positive future, they enjoy their community, and can live easily in the Shire over their lifetime.

### *Goal 3: Built Environment*

The physical environment is attractive and accessible, and accommodates new residents and businesses, in a way that protects local character and valued places.

### *Goal 4: Natural Environment*

Natural areas and systems are healthy and thriving, and sustainable use is made of natural resources.

### *Goal 5: Innovation, Leadership and Governance*

The Shire of Pingelly is an innovative, responsive partner to its community, an effective advocate, and a trusted steward of community assets. The organisation achieves good practice in all that it undertakes

Each goal has several desired outcomes and strategies for change and action.

## Goal 1: Economy

*The local economy is strong and resilient, embraces opportunities, and delivers local business growth and jobs.*

ITEM	OUTCOMES AND STRATEGIES
1.1	The Shire experiences significant new business growth and employment and is known widely as an innovative and collaborative community which is attracting new population and investment.
1.1.1	Work with community groups, local business and other partners to explore and leverage opportunities for business development around the PRACC.
1.1.2	Continue to build relationships with tertiary research institutions (e.g. UWA), local business and other partners which bring collaboration on key projects and support Pingelly's vision for the future.
1.1.3	Support the development and promotion of key messages for use by the community, the Shire and businesses, to convey Pingelly's economic and community vision, the steps being taken to achieve it, and the benefits of living, working, investing in, or visiting, the area.
1.1.4	Support business and community tourism promotion initiatives.
1.1.5	Participate positively in key regional and other networks in a way that builds collaboration and benefit for the community and local economy.
1.2	A truly working Main Street which symbolises a confident local economy, and results in people spending more locally
1.2.1	Encourage the return of a fully active commercial frontage filled with businesses, with retail gaps filled, and the best of friendly, country service.
1.2.2	Further develop the town centre as an attractive environment which supports business investment, and community and visitor use.
1.2.3	Encourage local pride and community support for local business.
1.3	The right resources and infrastructure are in place to support business development, including an increase in visitors and visitor spend in the Shire.
1.3.1	Support local tourism infrastructure development.
1.3.2	Advocate for adequate broadband, water and power supply capacity.
1.3.3	Ensure industrial land is available for new businesses and actively work to achieve take-up of sites.

**Goal 2: Community**

*Quality of life is good, people feel they have a positive future, they enjoy their community, and can live easily in the Shire over their lifetime.*

ITEM	OUTCOMES AND STRATEGIES
2.1	Social services and facilities are designed and delivered in a way that fits community needs and aspirations
2.1.1	Continue to support the development of and access to core aged care and health services and facilities, e.g. PAAA, Health Centre.
2.1.2	Regularly review needs and develop community driven tactics, including advocacy, to secure needed social services, facilities and support (e.g. child care services).
2.1.3	Explore and promote development of innovative education choices and opportunities in the Shire.
2.2	Community groups function well with strong volunteer effort and feel supported by the community
2.2.1	Publicise and celebrate the contribution of groups and volunteers to the community.
2.2.2	Support the capacity of clubs and groups to develop
2.3	People feel that their community is safe for all, free of nuisance and protected from risk of damage
2.3.1	Protect public health and amenity
2.3.2	Act to reduce the risk of bush fire, and be prepared in case of bush fire in terms of emergency response and disaster recovery
2.3.3	Ensure buildings and structures are safe and provide a healthy living and working environment.
2.3.4	People and property are protected from flood damage and risk to a specified level.
2.4	People have access to attractive community facilities, activities and events which support activity and health, community involvement and enjoyment of life.
2.4.1	Provide a range of community facilities and associated services in a way that maximises use and community activity.
2.4.2	Continue to develop the PRACC as a focal point for recreation and cultural activities.
2.4.3	Provide parks and gardens which can be enjoyed by all, including easy to access, good quality and interesting play areas for children, recreation opportunities for young people, and appropriate pathways and seating for older people and those with disability.
2.4.4	Celebrate key annual national events and support a range of local community events.



OUTCOMES AND STRATEGIES	
2.5	The young, older people and people with disability feel valued and have access to resources which provide opportunities for their development and enjoyment.
2.5.1	Enable people, particularly seniors and people with disability, to be able to move easily around the town and to use community facilities.
2.5.2	Advocate for and facilitate provision of services and resources to address issues experienced by young people and seniors.

### Goal 3: Built Environment

*The physical environment is attractive and accessible, and accommodates new residents and businesses, in a way that protects local character and valued places.*

OUTCOMES AND STRATEGIES	
3.1	Pingelly is 'housing ready' for new population growth, and has appropriate housing choice available to the community.
3.1.1	Continue to advocate for and collaborate on housing options for older people (e.g. age appropriate housing) and people with disability which enables them to stay in the Pingelly community during their lives.
3.1.2	Ensure that town planning provisions enable a range of housing design and solutions, for different household types – e.g. single person households, seasonal workers, families.
3.2	New development (including commercial) is of a high quality and contributes positively to the character and appearance of the town.
3.2.1	Encourage new developments to be designed and built in a way that reduces pressure on and demand for resources (e.g. energy efficiency and water conservation), and gives priority to development/ infill of currently zoned land.
3.2.2	Ensure that new developments are designed for or contribute to public open space and have attractive streetscapes.
3.2.3	Plan for appropriate location of activities within the Shire, in a way that is consistent with the community's vision for the future.
3.3	The town of Pingelly has attractive streetscapes with fully integrated footpath and road design, street tree provision and management, street lighting, seating and landscaping.
3.3.1	Develop a streetscape design, development and management strategy to drive the asset investment and relevant service delivery.
3.3.2	Provide services to reduce litter and manage verges.

ITEM	OUTCOMES AND STRATEGIES
3.4	It is easy and safe to move around and in and out of the district
3.4.1	Provision of a road network with service levels that meet the needs of industry and residents.
3.4.2	Maintain and develop the footpath network according to the direction set out by the Shire’s streetscape strategy.
3.4.3	Provide street lighting at a level which facilitates vehicle and pedestrian safety, and confidence to access facilities and events at night.
3.5	An alternative truck route which avoids the town’s Main Street is in place.
3.5.1	Explore further alternative truck route design and advocate for provision as required.
3.6	The Shire’s heritage structures, heritage and cultural places are valued and protected, and are integrated into community life and economic activity.
3.6.1	Continue to list valued heritage sites, and encourage restoration and maintenance of the Shire’s built heritage.

#### Goal 4: Natural Environment

*Natural areas and systems are healthy and thriving, and sustainable use is made of natural resources.*

ITEM	OUTCOMES AND STRATEGIES
4.1	Maximised resource recovery from waste and safe disposal of residual waste.
4.1.1	Provide people with the ability to reduce their waste and deal with residual waste appropriately.
4.1.2	Ensure the Shire’s waste disposal facilities can appropriately handle all solid and liquid waste.
4.2	Water conservation and water harvesting opportunities are actively pursued.
4.2.1	Invest in water harvesting (including extension of the relevant parts of the drainage system) for use on the Oval.
4.2.2	Provide water conservation information to the community.
4.3	The Shire’s valued natural areas and systems are protected and enhanced.
4.3.1	Support or directly undertake targeted environmental projects where external funding is available and/or opportunities for community partnerships exist.
4.3.2	Ensure proper land management practices are observed which result in protection and care of the natural environment

OUTCOMES AND STRATEGIES	
4.3.3	Undertake relevant Shire services in a way that has regard for protection of bush and habitat.
4.3.4	Use, wherever possible, locally sourced seed and plants.
4.4	Energy is used efficiently and there is an increased use of renewable energy in the Shire.
4.4.1	Continued inclusion of energy efficient design and systems, and solar energy systems in Council buildings and other key facilities.

**Goal 5: Innovation, Leadership and Governance**

*The Shire of Pingelly is an innovative, responsive partner to its community, an effective advocate, and a trusted steward of community assets. The organisation achieves good practice in all that it undertakes.*

OUTCOMES AND STRATEGIES	
5.1	The Aboriginal community and the Shire see each other as genuine partners for change and progress.
5.1.1	Completion of the Reconciliation Action Plan.
5.2	The Shire’s community feels community involvement and engagement is working well.
5.2.1	The community is provided with opportunities to engage on strategic, corporate, asset and financial plans, and other major plans and issues.
5.2.2	Continue to develop the successful Pingelly community involvement model, including in the design and development of key community facilities and initiatives.
5.2.3	Ensure that there is good communication between the Shire of Pingelly and the community via a range of methods.
5.3	The Shire (Council with the community) is a successful advocate for resources and facilities which support the vision for the future.
	The Council and community continue work together to advocate for change, targeted to the following areas:
5.3.1	<ul style="list-style-type: none"> <li>▪ support for aged care services and services and activities for young people;</li> <li>▪ adequate housing for the population</li> <li>▪ innovative local education opportunities</li> <li>▪ an alternative truck route</li> <li>▪ energy, water and broadband capacity</li> </ul>

ITEM	OUTCOMES AND STRATEGIES
	<ul style="list-style-type: none"> <li>▪ resources which will assist in the development of the local economy, creation of local businesses and jobs, and attraction of population and visitors</li> <li>▪ maintenance, renewal and development of key infrastructure and community facilities</li> </ul>
5.4	The Shire of Pingelly is known to be an inclusive employer, and has the capacity and skills to deliver identified services and strategies over time.
5.4.1	Manage the Council workforce to provide for employee development and health and safety, and to allow the Shire to deploy resources to fit strategic direction.
5.4.2	An active approach to Shire workforce planning, including promotion of workforce diversity.
5.5	The value of community owned assets is maintained.
5.5.1	Assets renewals and upgrades are funded to the level required to maintain asset value and agreed service levels.
5.5.2	Projects are well-planned planned and delivered on time and on budget, with effective and thorough risk management and reporting.
5.6	Financial systems are effectively managed.
5.6.1	Financial management and reporting systems are able to deliver on all administrative and management functions (including reporting), and long-term financial planning requirements.
5.7	Customer service and other corporate systems are of a high quality and effective.
5.7.1	The Shire strives for a best practice in its customer service, including governance support, and continually seeks ways to improve delivery where needed.
5.7.2	Probity, risk management and associated reporting systems, and underpinning corporate IT systems are effective and efficient.

## CAPITAL WORKS PROGRAM

The capital works program is shown in the table below. The focus over the next ten years will be on consolidating the benefits and opportunities derived from the development of the PRACC. A number of smaller capital projects will be undertaken with the largest single area of expenditure being road renewals and upgrades. Other key projects are the extension of water harvesting capacity

Over the last three years the Shire has undertaken or supported three key projects: development of the PRACC, delivery of Stage 1 of the PAAA and the development of the Health Centre. While the Shire will undertake a number of capital projects over the next ten years, the overall focus will be on consolidating these new initiatives and leveraging further benefit from them. The key projects planned over the next ten years are:

- completion of the PRACC project
- further improvement of drainage systems to allow for improved water harvesting for the oval and subsequent extension of collection capacity
- roads upgrade and renewal program
- completion of upgrades of footpaths to make it easier for pedestrians and pram access.
- small upgrades to Pingelly townsite playgrounds
- re-development of the liquid waste storage/ treatment site to ensure full compliance;

The Council will undertake due diligence on all major capital and operational projects prior to any final decision to proceed. This will be done in order to ensure they are sustainable, viable and affordable (including whole of life costs) for Council and the community.

## **CAPITAL WORKS PROGRAM - OVERVIEW**

The projected capital works program reflects the priorities of the plan. There is a strong emphasis on roads and bridges as the key infrastructure that supports rural production. The program includes investment over time that completes the PRACC development. This is largely targeted at roads, carparks and landscaping of surrounds.

During the construction phase of the PRACC the capital program was substantially targeted at that facility and was wound back on a range of other infrastructure. This included the suspension of the plant replacement program. The program from 2019/20 progressively reinstates the necessary expenditure.

Project	Year 2019-20	Year 2020-21	Year 2021-22	Year 2022-23	Year 2023-24	Year 2024-25	Year 2025-26	Year 2026-27	Year 2027-28	Year 2028-29	Year 2029/30	Grand Total
Table to be inserted												

### CAPITAL WORKS PROGRAM – FUNDING SOURCES

The funding profile for capital projects is shown in the table below.

	Capital Expenditure			Total Capital Expenditure	Source of Funding					Total Funding	
	Renewal Expenditure	New Service Expenditure	Upgrade Expenditure		Shire Funding	Reserve Funding	Borrowings	Grant Funding	Developer Contributions		Proceeds on disposal
2017-18											
Table to be inserted											
2026-27 TOTAL											



## LONG TERM FINANCIAL PROFILE

The tables below provide key information regarding the cost and funding of the Plan.

### ABRIDGED FORECAST STATEMENT OF FUNDING (TABLE TO BE INSERTED)

	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>FUNDING FROM OPERATIONAL ACTIVITIES</b>										
<b>REVENUES</b>										
Rates										
All other operating revenue										
<b>TOTAL REVENUE</b>										
<b>EXPENSES</b>										
Cash operating expenditure										
<b>Net Funding available from operational activities</b>										
<b>Net Capital Program (excluding carry over projects)</b>										
<b>Net Borrowings</b>										
<b>Net Reserve Transfers</b>										
Opening Surplus/(Deficit) July 1										
<b>ESTIMATED SURPLUS/(DEFICIT) FOR THE YEAR ENDED 30 JUNE</b>										

**FINANCIAL PROFILE ASSUMPTIONS 2017 – 2027 (TABLE TO BE INSERTED)**

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
<b>OPERATING</b>	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>REVENUES</b>										
Rates										
Operating grants, subsidies, contributions										
Non-Operating grants, subsidies, contributions										
Fees and charges										
Service charges										
Interest earnings										
Other revenue										
<b>TOTAL REVENUE</b>										
<b>EXPENSES</b>										
Employee costs										
Materials and contracts										
Utility charges e.g. electricity, gas, water										
Depreciation on non-current assets										
Interest Expense										
Insurance expense										
Other expenditure										
<b>TOTAL EXPENSES</b>										
<b>NET OPERATIONS</b>										

<b>CAPITAL</b>
<b>BORROWINGS</b>
Total Long Term Liabilities (\$)
Movement in Total Long Term Liabilities
Movement in Total Long Term Liabilities (\$)
<b>RESERVES</b>
Total Cash Backed Reserves (\$)
Movement in Total Cash Backed Reserves
Movement in Total Cash Backed Reserves (\$)
<b>PROPERTY, PLANT AND EQUIPMENT</b>
Total WDV. Property, Plant and Equipment (\$)
Movement in WDV. Property, Plant and Equipment
Movement in WDV. Property, Plant and Equipment (\$)
<b>INFRASTRUCTURE</b>
Total WDV. Infrastructure (\$)
Movement in WDV. Infrastructure
Movement in WDV. Infrastructure (\$)
Movement in WDV. Property, Plant and Equipment
Movement in WDV. Infrastructure

FORECAST STATEMENT OF CAPITAL FUNDING 2017-27

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
CAPITAL EXPENDITURE	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
TOTAL - CAPITAL EXPENDITURE										
FUNDED BY:										
CAPITAL GRANTS & CONTRIBUTIONS										
TOTAL - CAPITAL GRANTS & CONTRIBUTIONS										
OWN SOURCE FUNDING										
TOTAL - OWN SOURCE FUNDING										
BORROWINGS										
TOTAL - BORROWINGS										
Other (Disposals & C/Fwd)										
Plant and Equipment										
TOTAL - OTHER (DISPOSALS & C/FWD)										
TOTAL CAPITAL FUNDING										
Unfunded - Capital Works										
Total - Unfunded - Capital Works										

**RATIO ANALYSIS**

Ratios	TARGET RANGE	10-year Average	Comment
<b>LIQUIDITY RATIOS</b>			
<p><b>Current Ratio</b>  <i>A measure of a local government's liquidity and its ability to meet its short term financial obligations from unrestricted current assets.</i></p>	1+	0.18	
<b>OPERATING RATIOS</b>			
<p><b>Operating Surplus Ratio</b>  <i>An indicator of the extent to which revenue raised not only covers operational expenses, but also provides for capital funding</i></p>	0%-15%	6.28%	
<p><b>Own Source Revenue Coverage Ratio</b>  <i>An indicator of a local government's ability to cover its costs through its own revenue efforts.</i></p>	40%-90%	62.07%	
<b>BORROWINGS RATIO</b>			
<p><b>Debt Service Cover Ratio</b>  <i>An indicator of a local government's ability to generate sufficient cash to cover its debt payments.</i></p>	2+	10.7	
<b>FIXED ASSET RATIOS</b>			
<p><b>Asset Sustainability Ratio</b>  <i>An indicator of the extent to which assets managed by a local government are being renewed or replaced as they reach the end of their useful lives.</i></p>	90%+	118.35%	
<p><b>Asset Consumption Ratio</b>  <i>This ratio highlights the aged condition of a local government's physical assets.</i></p>	50%+	96.09%	
<p><b>Asset Renewal Funding Ratio</b>  <i>Indicates whether the local government has the financial capacity to fund asset renewal at existing revenue and service levels.</i></p>	75%-95%	164.27%	

## STRATEGIC RISK MANAGEMENT

The following table outlines the strategic risks to the Plan and the risk controls that apply.

### Strategic Risks and Controls

RISK CATEGORY	RISK DESCRIPTION	RISK CONTROLS
Political	Core changes to role of Local Government and/or funding	<ul style="list-style-type: none"> <li>▪ Long Term Financial Plan (LTFP)</li> <li>▪ Lobbying and advocacy</li> <li>▪ Community engagement</li> </ul>
Governance	Breakdown in relationship between Shire President/ Council and CEO	<ul style="list-style-type: none"> <li>▪ Regular meetings CEO/Shire President</li> <li>▪ CEO performance review process</li> <li>▪ Code of Conduct and relevant policies</li> <li>▪ Councillor training and induction</li> </ul>
Community	Lack of community awareness and engagement with Council's direction	<ul style="list-style-type: none"> <li>▪ Communications and community engagement</li> </ul>
Financial	Increased contractor and/or materials costs putting pressure on capital program	<ul style="list-style-type: none"> <li>▪ Long Term Financial Plan (LTFP)</li> <li>▪ Asset Management Plans</li> <li>▪ Budget process</li> <li>▪ Rigor of project management</li> </ul>
Financial	Employee cost rises above assumption	<ul style="list-style-type: none"> <li>▪ Long Term Financial Plan (LTFP)</li> <li>▪ Workforce Plan (WFP)</li> <li>▪ Budget process</li> </ul>
Financial	Reduced external grants/funding	<ul style="list-style-type: none"> <li>▪ Long Term Financial Plan (LTFP)</li> <li>▪ Budget process</li> <li>▪ Lobbying and advocacy</li> </ul>
Financial	Misappropriation of funds	<ul style="list-style-type: none"> <li>▪ Policies and Procedures</li> <li>▪ Audit controls</li> </ul>
Economic	Low business growth	<ul style="list-style-type: none"> <li>▪ Long Term Financial Plan (LTFP)</li> <li>▪ Economic development facilitation</li> </ul>
Human Resources	Lack of available skilled staff	<ul style="list-style-type: none"> <li>▪ Workforce Plan (WFP)</li> </ul>
Human Resources	High staff turnover	<ul style="list-style-type: none"> <li>▪ Workforce Plan (WFP)</li> </ul>
Human Resources	Lack of available skilled contractors / suppliers	<ul style="list-style-type: none"> <li>▪ Tender and Procurement Process</li> <li>▪ Workforce Plan</li> </ul>
Environmental	Disasters i.e. bushfire/flood/ storm	<ul style="list-style-type: none"> <li>▪ Local Emergency Management Risk Mitigation, Planning, Response and Recovery Arrangements</li> </ul>

## HOW WILL WE KNOW IF THE PLAN IS SUCCEEDING?

The following table outlines the measures, sources of data and targeted direction for the Plan, with a focus on the strategic priorities. The indicators below will help Council and the community monitor progress towards achieving Pingelly's community vision and strategic goals. Some of them are in the direct control of the Shire while others are less so (colour coded for ease of reference). The Strategic Community Plan is more focused on community wellbeing indicators, whilst the Corporate Business Plan is more focused on performance indicators. Financial and asset ratios are common to both; they are vital indicators of sound governance and management.

Key: Local Government level of control/ influence:

H	High	Policy and service areas that are in direct control of local government
M	Medium	Issues that local government does not control but can influence
L	Low	Areas that local government neither controls nor is likely to influence, but are important to the community

### Measures of Success

	Measures	Source	Target
	High Level Trends		
	Total population (number)	2021 and 2026 census	1600 pop. by 2026
	Unemployment Rate	ABS data	Decreasing
	Family households as a % of total households	2021 and 2026 census	Increasing
	Economic		
	No of visitors using tourism services	??	Increasing
	New businesses created	ABS data	Increasing
	No. of commercial businesses on Main street	Shire property data	Increasing
	Community		
	Perception that Shire community is well-placed for the future	Residents Satisfaction survey.	Increasing
	Community satisfaction with key community social services and facilities	Residents Satisfaction survey (2 year rolling review)	Increasing
	Community satisfaction with nature and quality of Council provided facilities and services	Residents Satisfaction Survey (2 year rolling review)	Increasing
	% of people volunteering	Census data	Maintain
	Built Environment		
	New house building - increase proportional to population increase and population types	Shire building consents data.	Increase relative to population.

	Measures	Source	Target
	Natural Environment		
	Waste diverted (recovered/ recycled) as a % of total waste stream collected/ received	Shire data	Increasing
	Leadership and Governance		
	Overall satisfaction with the Shire of Pingelly Council – good or better.	Residents Satisfaction Survey	Increasing
	Feeling that can be involved in important Shire decisions if wish to	Residents Satisfaction Survey	Increasing
	Pingelly Reconciliation Plan completed	Shire data	Completed by Mar 2019
	Operating Surplus Ratio <sup>8</sup>	Shire data	10% or greater
	Current Ratio <sup>9</sup>	Shire data	1:1 or greater
	Debt Service Cover Ratio <sup>10</sup>	Shire data	2 or greater
	Own Source Revenue Covering Ratio <sup>11</sup>	Shire data	Between 40% and 60%.
	Asset Consumption Ratio <sup>12</sup>	Shire data	50% or greater
	Asset Sustainability Ratio <sup>13</sup>	Shire data	90% or greater
	Asset Renewal Funding Ratio <sup>14</sup>	Shire data	Between 75% - 95%

8. The extent to which revenues raised cover operational expense only or are available for capital funding purposes.

9. The liquidity position of a local government that has arisen from the past years transactions.

10. The ratio of cash available for debt servicing to interest, principal and lease payments.

11. An indicator of a local government's ability to cover its costs through its own revenue efforts.

12. The ratio highlights the aged condition of the local government's stock of physical assets.

13. This measures the extent to which assets managed by the local government are being replaced as they reach the end of their useful life.

14. This indicates whether the local government has the capacity to fund asset renewal as required, and can continue to provide existing levels of service without additional operating income, reductions in operating expenses or an increase in net financial liabilities above that currently projects.